# Consolidated **Financial Statements**

FOR THE YEAR ENDED 30 JUNE 2021 PORT OF TAURANGA LIMITED AND SUBSIDIARIES

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PORT OF TAURANGA LIMITED AND SUBSIDIARIES

# Directors' Responsibility Statement

FOR THE YEAR ENDED 30 JUNE 2021

The Directors are responsible for ensuring that the financial statements give a true and fair view of Port of Tauranga Limited (the Group) as at 30 June 2021.

The Directors consider that the financial statements of the Group have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgements and estimates, and that all relevant financial reporting and accounting standards have been followed.

The Directors are pleased to present the financial statements of the Group for the year ended 30 June 2021.

The financial statements were authorised for issue for and on behalf of the Directors on 26 August 2021.

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### Independent Auditor's Report



#### To the Shareholders of Port of Tauranga Limited

The Auditor-General is the auditor of Port of Tauranga Limited and its subsidiaries (the Group). The Auditor-General has appointed me, Brent Manning, using the staff and resources of KPMG to carry out the audit of the consolidated financial statements of the Group on his behalf.

#### **OPINION**

We have audited the consolidated financial statements of the Group on pages 71 to 111, that comprise the consolidated statement of financial position as at 30 June 2021, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 30 June 2021, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with New Zealand equivalents to International Financial Reporting Standards and International Financial Reporting Standards.

#### **BASIS FOR OUR OPINION**

We conducted our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the Auditor-General's Auditing Standards, which incorporate Professional and Ethical Standard 1: *International Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

When carrying out the audit of the Group we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the External Reporting Board.

Other than in our capacity as auditor we have no relationship with, or interests in, the Group.

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements in the current period. We summarise below those matters and our key audit procedures to address those matters in order that the shareholders as a body may better understand the process by which we arrived at our audit opinion. Our procedures were undertaken in the context of and solely for the purpose of our statutory audit opinion on the consolidated financial statements as a whole and we do not express discrete opinions on separate elements of the consolidated financial statements.

#### **The Key Audit Matter**

#### Value of property, plant and equipment

Refer note 11 of the financial statements.

The Group has property, plant and equipment ("PP&E") of \$1,758 million.

The Group has a policy of valuing land, buildings, wharves, hardstanding and harbour improvements ("Revalued PP&E") at fair value. Full Independent valuations are obtained at least every three years (by an independent valuer) over these asset classes.

In the current year, the fair value of land was updated based on an index of movements in underlying land values. Buildings were assessed to not have materially moved in value and no adjustment was made. Wharves and hardstandings and harbour Improvements were revalued by an independent valuer.

The Revalued PP&E is considered a key audit matter due to the judgement involved in the assessment of the fair value and the material value of PP&E on the balance sheet.

#### How The Matter Was Addressed in Our Audit

Our procedures focussed on the appropriateness of the Group's assessment as to whether the carrying values of Revalued PP&E materially represent their fair values, and if a revaluation of a class of asset was required, that the revalued assets have been accurately reflected in the financial statements.

- For land and buildings we have:

- Assessed the methodology applied by management to determine the index of land values.
- Reviewed the valuation reports of a sample of properties prepared by an independent valuer that inform the land index.
- Assessed the competence, objectivity and independence of the valuer used.
- Corroborated the movements in the valuation reports with industrial property market movements to assess the estimated movements in the land indices.
- Recalculated management's assessment of the movement in building values for the year. This included corroborating market capitalisation rates and recalculating the movement in rental income in the year.

The Key Audit Matter

Value of property, plant and equipment (continued)

#### **OTHER INFORMATION**

The Directors are responsible on behalf of the Group for the other information. The other information comprises the information included on pages 1 to 67 and 112 to 122, but does not include the consolidated financial statements and our Auditor's Report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

The Annual Report is expected to be made available to us after the date of this Independent Auditor's Report. Our responsibility is to read the Annual Report when it becomes available and consider whether the other information it contains is materially inconsistent with the consolidated financial statements, or our knowledge obtained in the audit, or otherwise appear misstated. If so, we are required to report such matters to the Directors.

#### DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors are responsible on behalf of the Group for the preparation and fair presentation of the consolidated financial statements in accordance with New Zealand equivalents to International Financial Reporting Standards and International Financial Reporting Standards, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible on behalf of the Group for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Directors' responsibilities arise from the Financial Markets Conduct Act 2013.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of shareholders taken on the basis of these consolidated financial statements.

#### How The Matter Was Addressed in Our Audit

- For wharves, hardstandings and harbour improvements (including these asset classes contained within the equity accounted investment balance) we have: - Assessed the competence, objectivity and independence of the valuer used. - Reviewed the valuation reports and assessed whether the valuation approach was in accordance with professional valuation standards and suitable for determining the fair value of identified assets. - Compared the asset holdings in the fixed asset register to those valued to ensure all relevant property was captured. - Compared on a sample basis asset data used by the valuer to physical asset records and prior valuation reports. We assessed whether the increase in valuations across the different asset classes were correctly accounted for within the Revaluation Reserve and Statement of Comprehensive Income. Wharves and hardstandings and harbour improvements within the Group's associates have historically been held at cost. In the current year a revaluation was performed over these asset classes to align

year a revaluation was performed over these asset classes to align the accounting policies across the Group. This resulted in changes to the fair value of PP&E in associates and restated amounts recorded in previously issued financial statements. We assessed the disclosure of the restatements against the requirements of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors.

### Independent Auditor's Report (continued)

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- · Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- · Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- · Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Directors and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our Auditor's Report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Our responsibilities arise from the Public Audit Act 2001.

**Brent Manning** KPMG

On behalf of the Auditor-General Wellington, New Zealand

26 August 2021

#### PORT OF TAURANGA LIMITED AND SUBSIDIARIES

### **Consolidated Income Statement**

FOR THE YEAR ENDED 30 JUNE 2021

#### **Total operating revenue**

Contracted services for port operations Employee benefit expenses Direct fuel and power expenses Maintenance of property, plant and equipment Other expenses **Operating expenses Results from operating activities** 

Depreciation and amortisation Impairment of property, plant and equipment Impairment of property, plant and equipment on revaluation Reversal of previous revaluation deficit

#### Operating profit before finance costs, share of profit from Equity Account

Finance income

Finance expenses

Net finance costs

Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted Investees Loss on disposal of Equity Accounted Investees

#### Profit before income tax

Income tax expense

#### **Profit for the period**

\*Refer to note 15(c).

Basic earnings per share (cents)

Diluted earnings per share (cents)

Note	2021 NZ\$000	2020 Restated* NZ\$000
5	338,281	301,985
5	330,201	301,985
	(69,143)	(61.06.0)
6	(43,520)	(61,363) (40,110)
0	(43,520)	(40,110)
	(15,633) (21,306)	(11,543)
	(161,147)	(16,547)
	177,134	162,227
11, 12, 13	(33,998)	(29,746)
	(12)	0
	(2,326)	0
	0	175
	(36,336)	(29,571)
inted Investees and taxation	140,798	132,656
8	164	310
8	(16,736)	(18,840)
8	(16,572)	(18,530)
15(c)	13,524	9,957
15(b)	0	(6,986)
4	(741)	0
	12,783	2,971
	137,009	117,097
9	(34,634)	(28,418)
	102,375	88,679
18	15.2	13.2
18	15.0	13.0
10		10.0

# Consolidated Statement of Comprehensive Income

FOR THE YEAR ENDED 30 JUNE 2021

	2021 NZ\$000	2020 Restated* NZ\$000
Profit for the period	102,375	88,679
Other comprehensive income		
Items that may be reclassified to profit or loss:		
Cash flow hedge – changes in fair value**	6,618	(7,555)
Cash flow hedge - reclassified to profit or loss**	3,903	2,341
Share of net change in cash flow hedge reserves of Equity Accounted Investees	496	(186)
Items that will never be reclassified to profit or loss:		
Asset revaluation, net of tax**	157,842	36,876
Share of net change in revaluation reserve of Equity Accounted Investees	12,090	216
Total other comprehensive income	180,949	31,692
Total comprehensive income	283,324	120,371

\*Refer to note 15(c).

\*\*Net of tax effect as disclosed in notes 9 and 10.

#### PORT OF TAURANGA LIMITED AND SUBSIDIARIES

### Consolidated Statement of Changes in Equity FOR THE YEAR ENDED 30 JUNE 2021

Balance at 30 June 2021		74,920	2,412	(11,358)	1,253,107	77,887	1,396,968
Total transactions with owners in their capacity as owners		5,104	(2,101)	0	0	(84,543)	(81,540
Shares issued upon vesting of Management Long Term Incentive Plan		415	(225)	0	0	(190)	0
Shares, previously subject to call option, issued		3,954	(3,954)	0	0	0	0
Equity settled share based payment accrual	17	0	2,078	0	0	0	2,078
Dividends paid during the period	17	0	0	0	0	(84,353)	(84,353
Increase in share capital		735	0	0	0	0	735
Total comprehensive income		0	0	11,017	169,932	102,375	283,324
Other comprehensive income		0	0	11,017	169,932	0	180,949
Profit for the period		0	0	0	0	102,375	102,375
Restated* balance at 30 June 2020		69,816	4,513	(22,375)	1,083,175	60,055	1,195,184
Total transactions with owners in their capacity as owners		59	428	0	0	(124,511)	(124,024
Shares issued upon vesting of Management Long Term Incentive Plan		764	(739)	0	0	(25)	0
Equity settled share based payment accrual	17	0	1,167	0	0	0	1,167
Dividends paid during the period	17	0	0	0	0	(124,486)	(124,486
Decrease in share capital		(705)	0	0	0	0	(705
Total comprehensive income		0	0	(5,400)	37,092	88,679	120,371
Other comprehensive income		0	0	(5,400)	37,092	0	31,692
Profit for the period		0	0	0	0	88,679	88,679
Restated* balance at 1 July 2019		69,757	4,085	(16,975)	1,046,083	95,887	1,198,837
Adjustments		0	0	0	32,952	0	32,952
Balance at 30 June 2019, as previously		69,757	4,085	(16,975)	1,013,131	95,887	1,165,885
	Note	Share Capital NZ\$000	Share Based Payment Reserve NZ\$000	Hedging Reserve NZ\$000	Revaluation Reserve NZ\$000	Retained Earnings NZ\$000	Total Equity NZ\$000

\*Refer to note 15(c).

## Consolidated Statement of Financial Position

AS AT 30 JUNE 2021

	Note	2021 NZ\$000	2020 Restated* NZ\$000	1 July 2019 Restated* NZ\$000
Assets				
Property, plant and equipment	11	1,758,109	1,584,865	1,531,211
Right-of-use assets	12	40,577	25,011	0
- Intangible assets	13	24,200	18,979	19,028
Investments in Equity Accounted Investees	15	167,650	158,588	165,683
Receivables and prepayments	16	16,502	0	12
Derivative financial instruments	21	77	0	C
Total non-current assets		2,007,115	1,787,443	1,715,934
Cash and cash equivalents		7,886	8,565	3,903
Receivables and prepayments	16	65,260	51,399	60,610
Inventories	10	1,009	1,383	1,366
Total current assets		74,155	61,347	65,879
Total assets		2,081,270	1,848,790	1,781,813
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Equity	17			
Share capital		74,920	69,816	69,757
Share based payment reserve		2,412	4,513	4,085
Hedging reserve		(11,358)	(22,375)	(16,975
Revaluation reserve		1,253,107	1,083,175	1,046,083
Retained earnings		77,887	60,055	95,887
Total equity		1,396,968	1,195,184	1,198,837
Liabilities				
Loans and borrowings	19	215,000	229,458	124,213
Lease liabilities	12	41,041	24,810	C
Derivative financial instruments	21	13,763	29,359	20,895
Employee benefits	6	2,244	3,157	1,783
Deferred tax liabilities	10	85,627	65,349	66,389
Contingent consideration	4	2,920	0	C
Total non-current liabilities		360,595	352,133	213,280
Loans and borrowings	19	270,000	259,000	322,000
Lease liabilities	12	837	592	C
Derivative financial instruments	21	1,151	0	1,138
Trade and other payables	22	37,722	32,066	33,688
Revenue received in advance		162	93	260
Employee benefits	6	3,389	724	2,178
Income tax payable		10,012	8,998	10,432
Contingent consideration	4	434	0	C
Total current liabilities		323,707	301,473	369,696
Total liabilities		684,302	653,606	582,976
Total equity and liabilities		2,081,270	1,848,790	1,781,813
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\*Refer to note 15(c).

For and on behalf of the Board of Directors who authorised these financial statements for issue on 26 August 2021.

Milu. Chair

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#### PORT OF TAURANGA LIMITED AND SUBSIDIARIES

# Consolidated Statement of Cash Flows

FOR THE YEAR ENDED 30 JUNE 2021

Ca	sh flows from operating activities
Re	ceipts from customers
Inte	erest received
Pay	yments to suppliers and employees
Tax	xes paid
Inte	erest paid
Ne	t cash inflow from operating activities
Ca	sh flows from investing activities
Pro	oceeds from sale of property, plant and equipmen
Fin	ance lease payments received, including interest
Re	payment of advances from Equity Accounted Inv
Div	vidends from Equity Accounted Investees
Pu	rchase of property, plant and equipment
Pu	rchase of intangible assets
Inte	erest capitalised on property, plant and equipmen
Ca	sh acquired as part of business combinations
То	tal net cash used in investing activities
Ca	sh flows from financing activities
Pro	oceeds from borrowings
Div	vidends paid
Re	purchase of shares
Re	payment of borrowings
Re	payment of lease liabilities

Net increase/(decrease) in cash held

Add opening cash brought forward

Ending cash and cash equivalents

Note	2021 NZ\$000	2020 NZ\$000
	333,135	321,275
	165	273
	(179,521)	(151,007)
	(36,576)	(35,293)
	(17,521)	(18,111)
	99,682	117,137
	10	68
	13	13
	680	0
15	9,636	10,096
	(22,267)	(38,239)
	(937)	(587)
	(89)	(451)
4	794	0
	(12,160)	(29,100)
	61,020	130,265
17	(84,353)	(124,486)
	0	(716)
	(64,000)	(88,004)
	(868)	(434)
	(88,201)	(83,375)
	(679)	4,662
	8,565	3,903
	7,886	8,565

# Reconciliation of Profit for the Period to Cash Flows **From Operating Activities**

FOR THE YEAR ENDED 30 JUNE 2021

	Note	2021 NZ\$000	2020 Restated* NZ\$000
Profit for the period		102,375	88,679
Items classified as investing/financing activities:			
Finance lease interest revenue	8	(1)	(2)
(Gain)/loss on sale of property, plant and equipment		(10)	68
		(11)	66
Add/(less) non-cash items and non-operating items:			
Depreciation	11, 12	32,576	29,110
Amortisation expense	13	1,422	636
Impairment of property, plant and equipment	11	12	0
Impairment of property, plant and equipment on revaluation		2,326	0
Reversal of previous revaluation deficit		0	(175)
Decrease in deferred taxation expense	10	(2,973)	(5,441)
Ineffective portion of change in fair value of cash flow hedge	20	3	(1)
Amortisation of interest rate collar premium	20	86	86
Share of net profit after tax retained by Equity Accounted Investees	15(c)	(13,524)	(9,957)
Impairment of investment in Equity Accounted Investees	15(b)	0	6,986
Loss on disposal of Equity Accounted Investees	4	741	0
Change in the fair value of contingent consideration		103	0
Increase in equity settled share based payment accrual		2,078	1,167
		22,850	22,411
Add/(less) movements in working capital:			
Change in trade receivables and prepayments		(31,584)	9,211
Change in inventories		374	(17)
Change in income tax payable		1,170	(1,434)
Change in trade, other payables and revenue received in advance		4,508	(1,779)
		(25,532)	5,981
Net cash flows from operating activities		99,682	117,137

\*Refer to note 15(c)

### PORT OF TAURANGA LIMITED AND SUBSIDIARIES

# Notes to the Consolidated Financial Statements FOR THE YEAR ENDED 30 JUNE 2021

#### **COMPANY INFORMATION** 1

#### **Reporting Entity**

Port of Tauranga Limited (referred to as the Parent Company), is a port company. The Parent Company carries out business through the provision of wharf facilities, land and buildings, for the storage and transit of import and export cargo, berthage, cranes, tugs and pilot services for customers.

Port of Tauranga Limited holds investments in other New Zealand ports and logistic companies.

The Parent Company is a company domiciled in New Zealand, and registered under the Companies Act 1993 and listed on the New Zealand Stock Exchange (NZX). The Parent Company is a Financial Markets Conduct (FMC) reporting entity for the purposes of the Financial Reporting Act 2013 and Financial Markets Conduct Act 2013. The financial statements comply with these Acts.

The financial statements of the Group for the year ended 30 June 2021 comprise the Parent Company and its Subsidiaries (together referred to as the Group) and the Group's interest in Equity Accounted Investees.

In accordance with the Financial Markets Conduct Act 2013, where a reporting entity prepares consolidated financial statements, parent company disclosures are not required.

#### **BASIS OF PREPARATION** 2

#### **Statement of Compliance and Basis of Preparation**

These financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). These financial statements comply with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS), and other applicable Financial Reporting Standards, as appropriate for Tier 1 for-profit entities. They also comply with International Financial Reporting Standards.

The financial statements are prepared on the historical cost basis except for the following assets and liabilities which are stated at their fair value: derivative financial instruments, land, buildings, harbour improvements, and wharves and hardstanding.

These financial statements are presented in New Zealand Dollars (NZ\$), which is the Group's functional currency. All financial information presented in New Zealand Dollars has been rounded to the nearest thousand.

Significant accounting policies that are relevant to an understanding of the financial statements are provided throughout the notes to the financial statements.

Certain comparative period information has been recognised and restated. Refer to note 15(c) for further details.

#### **Accounting Estimates and Judgements**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected

In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have a significant effect on the amount recognised in the financial statements, are detailed below

- valuation of land, buildings, harbour improvements, and wharves and hardstanding (refer to note 11);
- · valuation of derivative financial instruments (refer to note 20);
- impairment assessment of intangible assets (refer to note 13);
- impairment assessment of investments in Equity Accounted Investees (refer to note 15); and
- valuation of share rights granted (refer to note 24).

### **Fair Value Hierarchy**

Assets and liabilities measured at fair value are classified according to the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- (derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

#### **Financial Instruments**

Financial Assets - Classification and Subsequent Measurement

On initial recognition, a financial asset is classified as measured at: amortised cost; Fair Value Through Other Comprehensive Income (FVOCI) debt investment; FVOCI - equity investment; or Fair Value Through Profit and Loss (FVTPL).

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- · it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- · its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

• Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (prices) or indirectly

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **BASIS OF PREPARATION (CONTINUED)** 2

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- · its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets

Financial Liabilities - Classification, Subsequent Measurement and Gains and Losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as heldfor-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

#### **New and Amended Accounting Standards Adopted**

The following new and amended standards have been adopted and applied in preparing these financial statements:

NZ IAS 1 Presentation of Financial Statements

The Group has early adopted amendments to NZ IAS1 Presentation of Financial Statements for the year ended 30 June 2021. The amendments clarify the classification of liabilities as current or non-current. The Group has applied this classification of current and non-current liabilities in determining the classification of loan facilities within these financial statements. The early adoption of the amendment to NZ IAS 1 had no impact on the classification of the Group's debt facilities.

Software-as-a-Service Arrangements

The IFRS Interpretations Committee recently published two agenda decisions clarifying how arrangements in respect of a specific part of cloud technology, Software-as-a-Service, should be accounted for. The clarification has not had a material impact on the financial statements.

There are no new or amended accounting standards and interpretations that are issued but not yet adopted that are expected to have a material impact on the Group.

#### Covid-19

As an essential service provider, the Group continued operations during the Covid-19 response. During the year to 30 June 2021, the Group's results from operating activities were not adversely impacted by the resultant shut-downs and other social and economic disruptions. In addition, there has not been a material impact on key assumptions used in valuing the Group's assets and therefore no Covid-19 related impairments have been recorded.

#### 3 SEGMENTAL REPORTING

#### **Operating Segments**

The Group determines and presents operating segments based on the information that is internally provided to the Chief Executive, who is the Group's Chief Operating Decision Maker (CODM).

The Group operates in three primary reportable segments, being:

- Port Operations: This consists of providing and managing port services, and cargo handling facilities through the Port of Tauranga, MetroPort and Timaru Container Terminal. The Port's terminal and bulk operations have been aggregated together within the Port Operations segment, due to the similarities in economic characteristics, customers, nature of products and processes, and risks.
- · Property Services: This consists of managing and maintaining the Port's property assets.
- · Marshalling Services: This consists of the contracted terminal operations, stevedoring, marshalling and scaling activities of Quality Marshalling (Mount Maunganui) Limited (Quality Marshalling).

The three primary business segments are managed separately as they provide different services to customers and have their own operational and marketing requirements.

The remaining activities of the Group are not allocated to individual business segments. Due to the significant shared cost base of the Port, operating costs, measures of profitability, assets and liabilities are aggregated and are not reported to the CODM at a segmental level, but rather at a port level, as all business decisions are made at a "whole port level".

The Group operates in one geographical area, that being New Zealand. During the year the Group received revenue from two external customers which individually comprised more than 10% of total revenue. Revenue from these two customers is included in Port Operations and accounts for 30% and 12% (2020: 30% and 11%) of total revenue.

#### 3 **SEGMENTAL REPORTING (CONTINUED)**

2021	Port Operations Group NZ\$000	Property Services Group NZ\$000	Marshalling Services Group NZ\$000	Unallocated* Group NZ\$000	Inter Segment Group NZ\$000	Group NZ\$000
Revenue (external)	302,545	30,912	3,845	0	0	337,302
Inter segment revenue	5	64	17,946	0	(18,015)	0
Total segment revenue	302,550	30,976	21,791	0	(18,015)	337,302
Other income and expenditure:						
Share of profit from Equity Accounted Investees	0	0	0	13,524	0	13,524
Loss on disposal of Equity Accounted Investees	0	0	0	(741)	0	(741
Interest income	0	0	0	199	(35)	164
Other income	0	0	0	1,296	(317)	979
Interest expense	0	0	0	(16,771)	35	(16,736
Depreciation and amortisation expense	0	0	(1,038)	(32,960)	0	(33,998
Other unallocated expenditure	0	0	(15,883)	(165,934)	18,332	(163,485
Income tax expense	0	0	(1,370)	(33,264)	0	(34,634
						(00.4.00
Total other income and expenditure	0	0	(18,291)	(234,651)	18,015	(234,927
Total other income and expenditure Total segment result *Operating costs are not allocated to individual busine	302,550	30,976	3,500	(234,651) (234,651)	18,015 <b>0</b>	
Total segment result	302,550	30,976	3,500			<b>102,375</b> Group Restated**
Total segment result *Operating costs are not allocated to individual busine 2020	302,550 ess segments with Operations Group NZ\$000	30,976 thin the Parent Property Services Group NZ\$000	3,500 t Company. Marshalling Services Group NZ\$000	(234,651) Unallocated* Group Restated** NZ\$000	lnter Segment Group NZ\$000	<b>102,375</b> Group Restated** NZ\$000
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external)	302,550 ess segments with Operations Group NZ\$000 266,293	30,976 thin the Parent Property Services Group NZ\$000 29,628	3,500 t Company. Marshalling Services Group NZ\$000 4,966	(234,651) Unallocated* Group Restated** NZ\$000	0 Inter Segment Group NZ\$000	Group Restated** NZ\$000
Total segment result *Operating costs are not allocated to individual busine 2020	302,550 ess segments with Operations Group NZ\$000	30,976 thin the Parent Property Services Group NZ\$000	3,500 t Company. Marshalling Services Group NZ\$000	(234,651) Unallocated* Group Restated** NZ\$000	lnter Segment Group NZ\$000	102,375 Group Restated** NZ\$000 300,887 0
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue	302,550 ess segments with Operations Group NZ\$000 266,293 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004	(234,651) Unallocated* Group Restated** NZ\$000 0 0	0 Inter Segment Group NZ\$000 0 (13,073)	102,375 Group Restated** NZ\$000 300,887
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure:	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,697	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970	(234,651) Unallocated* Group Restated** NZ\$000 0 0	0 Inter Segment Group NZ\$000 0 (13,073) (13,073)	Group Restated* NZ\$000 300,887
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue	302,550 ess segments with Operations Group NZ\$000 266,293 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004	(234,651) Unallocated* Group Restated** NZ\$000 0 0	0 Inter Segment Group NZ\$000 0 (13,073)	Group Restated** NZ\$000 300,887 0 <b>300,887</b> 9,957
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure: Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0	<b>30,976</b> thin the Parent Property Services Group NZ\$000 29,628 69 <b>29,697</b>	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 9,957	0 Inter Segment Group NZ\$000 0 (13,073) (13,073) (13,073)	Group Restated** NZ\$000 300,887 0 <b>300,887</b> (6,986
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure: Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted Investees	<b>302,550</b> ess segments with Operations Group NZ\$000 266,293 0 <b>266,293</b> 0 <b>266,293</b>	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,697 0 0	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 9,957 (6,986)	0 Inter Segment Group NZ\$000 (13,073) (13,073) (13,073)	Group Restated** NZ\$000 300,887 0 <b>300,887</b> (6,986 310
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure: Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted Investees Interest income	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0 0 266,293	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,628 69 29,697	3,500 t Company: Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 9,957 (6,986) 310	0 Inter Segment Group NZ\$000 (13,073) (13,073) (13,073) 0 0 0	Group Restated** NZ\$000 300,887 0 <b>300,887</b> 0 <b>300,887</b> (6,986 310 1,273
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure: Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted Investees Interest income Other income	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0 266,293 0 0 0 0 0 0 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,628 69 29,697	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Inter Segment Group NZ\$000 0 (13,073) (13,073) 0 0 0 0 0 0 0	Group Restated** NZ\$000 300,887 0 300,890 0 300,890 0 300,890 0 300,890 0 300,890 0 300 0 300 0 300 0 300 0 300 0 300 0 300 0 300 0 300 0 300 0 300 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total segment result *Operating costs are not allocated to individual busine 2020 Revenue (external) Inter segment revenue Total segment revenue Other income and expenditure: Share of profit from Equity Accounted Investees Impairment of investment in Equity Accounted Investees Interest income Other income Interest expense	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0 266,293 0 0 0 0 0 0 0 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,628 69 29,697 0 0 0 0	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0 0 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 0 0 0 0 3 10 1,273 (18,840)	0 Inter Segment Group NZ\$000 (13,073) (13,073) (13,073) 0 0 0 0 0 0 0 0	Group Restated** NZ\$000 300,887 0 <b>300,887</b> 0 <b>300,887</b> 0 <b>300,887</b> 0 <b>300,887</b> 0 <b>300,887</b> 0 <b>300,887</b> 0 <b>310</b> 1,273 (18,840 (29,746)
Total segment result         *Operating costs are not allocated to individual busine         2020         Revenue (external)         Inter segment revenue         Total segment revenue         Other income and expenditure:         Share of profit from Equity Accounted Investees         Impairment of investment in Equity Accounted         Investees         Interest income         Other income         Interest expense         Depreciation and amortisation expense	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0 0 266,293 0 0 0 0 0 0 0 0 0 0 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,628 69 29,697	3,500 t Company: Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0 0 0 0 0 0 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 0 0 0 0 0 3 10 1,273 (18,840) (28,800)	0 Inter Segment Group NZ\$000 (13,073) (13,073) (13,073) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Group Restated** NZ\$000 300,887 0 <b>300,887</b> 9,957 (6,986 310 1,273 (18,840 (29,746 (139,778
Total segment result         *Operating costs are not allocated to individual busine         2020         Revenue (external)         Inter segment revenue         Total segment revenue         Other income and expenditure:         Share of profit from Equity Accounted Investees         Impairment of investment in Equity Accounted         Investees         Interest income         Other income         Interest expense         Depreciation and amortisation expense         Other unallocated expenditure	302,550 ess segments with Operations Group NZ\$000 266,293 0 266,293 0 266,293 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	30,976 thin the Parent Property Services Group NZ\$000 29,628 69 29,628 69 29,697 0 0 0 0 0 0 0 0 0 0 0	3,500 t Company. Marshalling Services Group NZ\$000 4,966 13,004 17,970 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(234,651) Unallocated* Group Restated** NZ\$000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Inter Segment Group NZ\$000 0 (13,073) (13,073) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(234,927 <b>102,375</b> Restated** NZ\$000 <b>300,887</b> 0 <b>300,887</b> 0 <b>300,887</b> (0 <b>300,887</b> 0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (0 <b>300,887</b> (1,273) (18,840) (29,746) (139,778) (28,418) (212,208)

r income and expenditure:						
Share of profit from Equity Accounted Investees	0	0	0	13,524	0	13,524
oss on disposal of Equity Accounted Investees	0	0	0	(741)	0	(741)
nterest income	0	0	0	199	(35)	164
Other income	0	0	0	1,296	(317)	979
nterest expense	0	0	0	(16,771)	35	(16,736)
Depreciation and amortisation expense	0	0	(1,038)	(32,960)	0	(33,998)
Other unallocated expenditure	0	0	(15,883)	(165,934)	18,332	(163,485)
ncome tax expense	0	0	(1,370)	(33,264)	0	(34,634)
other income and expenditure	0	0	(18,291)	(234,651)	18,015	(234,927)
l segment result	302,550	30,976	3,500	(234,651)	0	102,375
rating costs are not allocated to individual busin	ess segments wit	hin the Paren	t Company.			
0	Ū		. ,			
	Port Operations	Property Services	Marshalling Services	Unallocated* Group	Inter Segment	Group
	Group	Group	Group	Restated**	Group	Restated**
)	NZ\$000	NZ\$000	NZ\$000	NZ\$000	NZ\$000	NZ\$000
)						
) nue (external)	266,293	29,628	4,966	0	0	300,887
segment revenue	266,293 0	29,628 69	4,966 13,004	0	0 (13,073)	300,887 0
	266,293	29,628	4,966	0	0	300,887
segment revenue I segment revenue	266,293 0	29,628 69	4,966 13,004	0	0 (13,073)	300,887 0
segment revenue I segment revenue or income and expenditure:	266,293 0 <b>266,293</b>	29,628 69 <b>29,697</b>	4,966 13,004 <b>17,970</b>	0 0 0	0 (13,073) (13,073)	300,887 0 <b>300,887</b>
segment revenue I segment revenue r income and expenditure: Share of profit from Equity Accounted Investees	266,293 0 <b>266,293</b> 0	29,628 69 <b>29,697</b> 0	4,966 13,004 <b>17,970</b> 0	0 0 0 9,957	0 (13,073) (13,073) 0	300,887 0 <b>300,887</b> 9,957
segment revenue I segment revenue r income and expenditure: Share of profit from Equity Accounted Investees mpairment of investment in Equity Accounted	266,293 0 <b>266,293</b>	29,628 69 <b>29,697</b>	4,966 13,004 <b>17,970</b>	0 0 0	0 (13,073) (13,073)	300,887 0 <b>300,887</b>
segment revenue I segment revenue r income and expenditure: Share of profit from Equity Accounted Investees	266,293 0 <b>266,293</b> 0	29,628 69 <b>29,697</b> 0	4,966 13,004 <b>17,970</b> 0	0 0 0 9,957	0 (13,073) (13,073) 0	300,887 0 <b>300,887</b> 9,957
segment revenue I segment and expenditure: Share of profit from Equity Accounted Investees mpairment of investment in Equity Accounted nvestees	266,293 0 <b>266,293</b> 0 0	29,628 69 <b>29,697</b> 0 0	4,966 13,004 <b>17,970</b> 0 0	0 0 <b>0</b> 9,957 (6,986)	0 (13,073) (13,073) 0 0	300,887 0 <b>300,887</b> 9,957 (6,986)
segment revenue I segment and expenditure: I segment of profit from Equity Accounted Investees Interest income I segment in Equity Accounted I segment income I segment in Equity Accounted I segment income	266,293 0 <b>266,293</b> 0 0 0	29,628 69 <b>29,697</b> 0 0	4,966 13,004 <b>17,970</b> 0 0	0 0 <b>0</b> 9,957 (6,986) 310	0 (13,073) (13,073) 0 0 0	300,887 0 <b>300,887</b> 9,957 (6,986) 310
I segment revenue I segment of profit from Equity Accounted Investees mpairment of investment in Equity Accounted nvestees nterest income Other income	266,293 0 <b>266,293</b> 0 0 0	29,628 69 <b>29,697</b> 0 0 0	4,966 13,004 <b>17,970</b> 0 0 0 0	0 0 9,957 (6,986) 310 1,273	0 (13,073) (13,073) 0 0 0 0	300,887 0 <b>300,887</b> 9,957 (6,986) 310 1,273
segment revenue I segment revenue I segment revenue Share of profit from Equity Accounted Investees mpairment of investment in Equity Accounted nvestees nterest income Other income nterest expense	266,293 0 <b>266,293</b> 0 0 0 0 0 0	29,628 69 <b>29,697</b> 0 0 0 0 0	4,966 13,004 <b>17,970</b> 0 0 0 0 0	0 0 9,957 (6,986) 310 1,273 (18,840)	0 (13,073) (13,073) 0 0 0 0 0 0	300,887 0 <b>300,887</b> 9,957 (6,986) 310 1,273 (18,840)
segment revenue I segment revenue I segment revenue Share of profit from Equity Accounted Investees mpairment of investment in Equity Accounted nvestees nterest income Dther income nterest expense Depreciation and amortisation expense	266,293 0 266,293 0 0 0 0 0 0 0 0 0 0	29,628 69 <b>29,697</b> 0 0 0 0 0 0 0 0	4,966 13,004 <b>17,970</b> 0 0 0 0 0 0 0 0 0 (946)	0 0 <b>0</b> 9,957 (6,986) 310 1,273 (18,840) (28,800)	0 (13,073) (13,073) 0 0 0 0 0 0 0 0 0 0 0	300,887 0 <b>300,887</b> 9,957 (6,986) 310 1,273 (18,840) (29,746)
segment revenue I segment of investment in Equity Accounted Investees Interest income I segment inco	266,293 0 266,293 0 0 0 0 0 0 0 0 0 0 0 0	29,628 69 <b>29,697</b> 0 0 0 0 0 0 0 0 0 0	4,966 13,004 <b>17,970</b> 0 0 0 0 0 0 (946) (13,513)	0 0 <b>0</b> 9,957 (6,986) 310 1,273 (18,840) (28,800) (139,318)	0 (13,073) (13,073) 0 0 0 0 0 0 0 0 0 13,073	300,887 0 <b>300,887</b> 9,957 (6,986) 310 1,273 (18,840) (29,746) (139,778)

\*Operating costs are not allocated to individual business segments within the Parent Company. \*\*Refer to note 15(c)

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### ACQUISITION OF REMAINING SHAREHOLDING IN TIMARU CONTAINER TERMINAL LIMITED 4

On 30 October 2020 the Parent Company acquired Kotahi Logistics LP's (Kotahi) 49.9% shareholding in Timaru Container Terminal Limited (Timaru Container Terminal), bringing the Parent Company's total shareholding to 100%. The Parent Company purchased the shareholding in exchange for a volume based rebate and a contract extension fee.

Timaru Container Terminal fits into the Parent Company's hub port strategy. It allows South Island exporters and importers to benefit from the large number of international services that call at Tauranga, and to share the Parent Company's container terminal expertise and world class productivity.

In the eight months to 30 June 2021, Timaru Container Terminal contributed revenue of \$11.331 million and profit of \$1.539 million. If the acquisition had occurred on 1 July 2020, Group revenue would have increased by \$3.761 million and profit would have remained the same. In determining these amounts, management has assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition date had occurred on 1 July 2020.

This transaction has been accounted for as a step acquisition in accordance with NZ IFRS 3 Business Combinations (NZ IFRS 3). The acquisition method in NZ IFRS 3 has been applied to account for the step acquisition which has resulted in the carrying value of the Parent Company's 50.1% previously held equity interest in Timaru Container Terminal being derecognised and a gain or loss being recognised accordingly. In addition, the fair value of the previously held interest is used as a component of total consideration when calculating goodwill.

The following table summarises the major classes of consideration transferred, assets acquired and liabilities assumed at the acquisition date:

	2021 NZ\$000
Consideration	
Contingent consideration, net of tax	3,268
Fair value of previously held 50.1% interest in Timaru Container Terminal	6,671
Fair value of consideration	9,939
Fair value of identifiable assets acquired and liabilities assumed	
Property, plant and equipment (refer to note 11)	7,571
Right-of-use asset (refer to note 12)	15,675
Intangible software assets (refer to note 13)	34
Customer contracts (refer to note 13)	2,667
Receivables and prepayments	2,018
Cash and cash equivalents	794
Income tax	156
Deferred tax liabilities (refer to note 10)	(1,140)
Loans and borrowings (owing to the Parent Company)	(3,239)
Trade and other payables	(1,371)
Lease liabilities (refer to note 12)	(16,156)
Total net identifiable assets	7,009
Total goodwill (refer to note 13)	2,930

The following table represents the disposal of Timaru Container Terminal as an Equity Accounted Investee:

	2021 NZ\$000
Fair value of previously held 50.1% interest in Timaru Container Terminal	6,671
Carrying value of previously held 50.1% interest in Timaru Container Terminal	(7,412)
Loss on disposal of Equity Accounted Investee	(741)

Contingent Consideration	Contingent consideration is made up of a volume based rebate and a contract extension fee. The volume based rebate is based on forecast volumes. In addition to the rebate, a maximum of \$2.700 million will be paid to Kotahi, contingent on the extension of the Container Volume Commitment Agreement which expires on 31 July 2024. The value of the contract extension fee recognised as contingent consideration has been probability weighted with probabilities determined by management.
Goodwill	Goodwill recognised as a result of this acquisition is largely attributable to the benefits that will be gained by leveraging the expertise and relationships of the workforce and management at the Parent Company in further optimising the operations of Timaru Container Terminal.

#### **OPERATING REVENUE**

5

#### Revenue from contracts with customers

Container terminal revenue	
Multi cargo revenue	

Marine services revenue

#### Other revenue

Rental revenue

Other income

Policies

#### **Total operating revenue**

Revenue comprises the fair value of the consideration received or receivable for the sale of services in the ordinary course of the Group's activities. Standard credit terms are a month following invoice with any rebate variable component calculated at the customers financial year end. Rebateable sales are eligible for sales volume rebates. When the rebate is accrued, it is accrued as a current liability (rebate payable) based on contracted rates and estimated volumes. For financial reporting purposes rebates are treated as a reduction in profit or loss. Revenue is shown, net of GST, rebates and discounts. Revenue is recognised as follows:

- market knowledge and historical data
- price for multi cargo services is determined by the contract.
- total lease income, over the term of the lease.

• Other income: is recognised when the right to receive payment is established.

2021 NZ\$000	2020 NZ\$000
209,212	178,394
61,348	52,584
35,830	40,281
306,390	271,259
30,912	29,628
979	1,098
338,281	301,985

• Container terminal revenue: relates to the handling, processing, storage and rail of containers. Contracts are entered into with shipping lines and cargo owners. The primary performance obligations identified include the load and discharge of containers (which include the services provided to support the handling of containers). Container terminal revenue is recognised over time based on the number of containers exchanged (an output method). This method is considered appropriate as it allows revenue to be recognised based on the Group's effort to satisfy the performance obligation. The transaction price is determined by the contract and adjusted by variable consideration (rebates). Rebates are based on container volume and the Group accounts for the variable consideration using the expected value method. The expected value is the sum of probability weighted amounts in a range of possible consideration amounts. The Group estimates container volumes based on

Multi cargo revenue: relates to the wharfage and storage of bulk goods. Contracts are entered into with cargo owners. The stevedoring services are provided by a third party. Multi cargo revenue is recognised over time, from the point that cargo transferred from vessel to land (or vice versa), being an output method. The transaction

Marine services revenue: relates directly to the visit of a vessel to the port and includes fees for pilotage, towage and mooring. Contracts are entered into with vessel operators. The performance obligations identified include vessel arrival, departure and berthage. Revenue is recognised over time, based on time elapsed (berthage), being an input method. The transaction price for marine services is determined by the contract.

Rental revenue: from property leased under operating leases is recognised in the income statement on a straight line basis over the term of the lease. Lease incentives provided are recognised as an integral part of the

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **EMPLOYEE BENEFITS** 6

#### Employee Benefit Expenses

	2021 NZ\$000	2020 NZ\$000
Wages and salaries	41,422	38,096
ACC levy	271	291
KiwiSaver contribution	1,523	1,436
Medical subsidy	304	287
Total employee benefit expenses	43,520	40,110

#### **Employee Benefit Provisions**

	Long	Profit	
	Service	Sharing and	
	Leave	Bonuses	Total
	NZ\$000	NZ\$000	NZ\$000
Balance at 30 June 2020	2,112	1,769	3,881
Additional provision	288	3,888	4,176
Unused amounts reversed	(176)	0	(176)
Utilised during the period	(118)	(2,130)	(2,248)
Balance at 30 June 2021	2,106	3,527	5,633
Total current provisions	179	3,210	3,389
Total non-current provisions	1,927	317	2,244

Employee Benefits – Long Service Leave	Underlying assumptions for provisions relate to the probabilities of employees reaching the required vesting period to qualify for long service leave. Probability factors for reaching long service leave entitlements are based on historic employee retention information.
Employee Benefits – Profit Sharing and Bonuses	The Profit Sharing and Bonus Scheme rewards eligible employees based on a combination of Company performance against budget and personal performance. The incentive is generally paid biannually.

#### AUDIT FEES

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Included in other expenses are fees paid to the auditors:

	2021 NZ\$000	2020 NZ\$000
Audit and review of financial statements	294	201
Data analytics review of GST and fixed assets	0	13
Total audit and other services fees	294	214

#### FINANCIAL INCOME AND EXPENSE 8

	2021 NZ\$000	2020 NZ\$000
Interest on lease	1	2
Interest income on bank deposits	96	68
Interest on advances to Equity Accounted Investees	67	205
Ineffective portion of changes in fair value of cash flow hedges	0	35
Finance income	164	310
Interest expense on borrowings	(14,979)	(18,209)
Less:		
Interest capitalised to property, plant and equipment	89	451
	(14,890)	(17,758)
Interest expense on lease liabilities (refer to note 12)	(1,757)	(996)
Ineffective portion of changes in fair value of cash flow hedges	(3)	0
Amortisation of interest rate collar premium	(86)	(86)
Finance expenses	(16,736)	(18,840)
Total net finance costs	(16,572)	(18,530)

inance	expenses	

Policies	Finance income comprises interest inco instruments that are recognised in the in cost is calculated using the effective into using the net investment method, which
	Finance expenses comprise interest ex discount of provisions and losses on her for interest capitalised directly attributa are measured at amortised cost and rec
Capitalised Interest	The average weighted interest rate for ir current period (2020: 3.25%).
	Total interest capitalised to property, pla \$0.451 million).

come on bank deposits, finance lease interest and gains on hedging income statement. Interest income on financial assets carried at amortised nterest method. Finance lease interest is recognised over the term of the lease h reflects a constant periodic rate of return.

expense on borrowings, finance lease interest expense, unwinding of the edging instruments that are recognised in the income statement. Except able to the purchase or construction of qualifying assets, all borrowing costs ecognised in the income statement, using the effective interest method.

interest capitalised to property, plant and equipment, was 2.45% for the

plant and equipment, was \$0.089 million for the current period (2020:

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **INCOME TAX** 9

#### **Components of Tax Expense**

	2021 NZ\$000	2020 Restated* NZ\$000
Profit before income tax for the period	137,009	117,097
	,	
Income tax on the surplus for the period at 28.0 cents	38,363	32,787
Tax effect of amounts which are non-deductible/(taxable) in calculating taxable income:		
Tax effect on change to depreciation rate for buildings	ο	(3,327)
Impairment of investment in Equity Accounted Investees (refer to note 15)	ο	1,956
Share of Equity Accounted Investees after tax income, excluding Coda Group Limited Partnership	(3,289)	(3,060)
Loss on disposal of Equity Accounted Investees (refer to note 4)	207	0
Other	(647)	62
Total income tax expense	34,634	28,418
The income tax expense is represented by:		
Current tax expense		
Tax payable in respect of the current period	36,977	33,206
Adjustment for prior period	630	653
Total current tax expense	37,607	33,859
Deferred tax expense		
Adjustment for prior period	(478)	(634)
Origination/reversal of temporary differences	(2,495)	(1,480)
Tax effect on change to depreciation rate for buildings (refer to note 10)	0	(3,327)
Total deferred tax expense (refer to note 10)	(2,973)	(5,441)
Total income tax expense	34,634	28,418

#### \*Refer to note 15(c).

Income tax recognised in other comprehensive income:

	2021 NZ\$000	2020 NZ\$000
Revaluation of property, plant and equipment	18,470	6,429
Cash flow hedges	4,091	(2,028)
Total income tax recognised in other comprehensive income (refer to note 10)	22,561	4,401

Policies	Income tax expense comprises current and deferred tax, calculated using the rate enacted or substantively enacted at balance date and any adjustments to tax payable in respect to prior years. Income tax expense is recognised in the income statement except to the extent that it relates to items recognised in other comprehensive income or equity.
Imputation Credits	Total imputation credits available for use in subsequent reporting periods are \$37.803 million at 30 June 2021 (2020: \$28.696 million).

#### **DEFERRED TAXATION** 10

	Assets		Liab	Liabilities		Net	
	2021 NZ\$000	2020 NZ\$000	2021 NZ\$000	2020 NZ\$000	2021 NZ\$000	2020 NZ\$000	
Deferred tax (asset)/liability							
Property, plant and equipment	0	0	93,224	75,939	93,224	75,939	
Intangible assets	0	0	1,060	520	1,060	520	
Finance lease receivables	0	0	0	4	0	4	
Derivatives	(4,182)	(8,273)	0	0	(4,182)	(8,273)	
Provisions and accruals	(3,489)	(2,416)	0	0	(3,489)	(2,416)	
Equity Accounted Investees	(638)	(425)	0	0	(638)	(425)	
Contingent consideration	(348)	0	0	0	(348)	0	
Total	(8,657)	(11,114)	94,284	76,463	85,627	65,349	

Recognised in the

Total	690	0	(2,973)	(5,441)	22,561	4,401
Contingent consideration	(450)	0	102	0	0	0
Equity Accounted Investees	0	0	(213)	(425)	0	0
Provisions and accruals	(7)	0	(1,066)	(423)	0	0
Derivatives	0	0	0	1	4,091	(2,028)
Finance lease receivables	0	0	(4)	(3)	0	0
Intangible assets	757	0	(217)	(35)	0	0
Property, plant and equipment	390	0	(1,575)	(4,556)	18,470	6,429
Deferred tax (asset)/liability						
	2021 NZ\$000	2020 NZ\$000	2021 NZ\$000	2020 NZ\$000	2021 NZ\$000	2020 NZ\$000
	Recognised in the Statement of Financial Position on Acquisition of Subsidiary			tatement	Recognised in Other Comprehensive Income	

Policies	Deferred tax is recognised on temporary for financial reporting purposes and the a
	Deferred tax is not recognised for the init
	Deferred tax is measured at the tax rates th
	A deferred tax asset is recognised only to
	Deferred income tax assets and liabilities deferred income taxes assets and liabiliti the same taxable entity or different taxab
	The measurement of deferred tax reflect Group expects, at the reporting date, to r purpose, the carrying amount of buildings be recovered through use.
Unrecognised Tax Losses or Temporary Differences	There are no material unrecognised inco material unrecognised temporary differe Accounted Investees.

ry differences that arise between the carrying amount of assets and liabilities amounts used for taxation purposes.

nitial recognition of goodwill.

that are expected to be applied to the temporary differences when they reverse.

to the extent it is probable it will be utilised.

es are offset when there is a legally enforceable right to offset and when the ities relate to income taxes levied by the same taxation authority on either able entities where there is an intention to settle the balances on a net basis.

cts the tax consequences that would follow from the manner in which the recover or settle the carrying amount of its assets and liabilities. For this gs classified as property, plant and equipment carried at cost is presumed to

ome tax losses or temporary differences carried forward. There are no rences associated with the Group's investments in Subsidiaries or Equity

Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### 11 PROPERTY, PLANT AND EQUIPMENT

0 825,556 931,054	(5,697) 137,391 142,945	(6) 298,339 360,425	172,942	140,364	10,273 6,244	1,584,86
0						
	(5,697)	(6)	0	(110,000)	0	(124,30
	(5,697)	(6)	0	(110,000)	0	(124,50
-			0	(110 000)	0	(124,56
0	0	34,806	4,399	0	0	39,20
0	0	0	0	(12)	0	(1
0	(5,643)	(12,086)	(1,590)	(11,955)	0	(31,27
0	(54)	(22,726)	(2,809)	(106,893)	0	(132,48
0	(54)	(22,726)	(2,809)	(106,893)	0	(132,48
0	8,475	0	0	0	0	8,47
					-	
-		-		,	-	1,14
-			., .		-	(28,28
				. , .		(113,82 (28,28
6	(4.005)	(41 1 4 7)	(1.001)	(07177)	0	(110.00
931,054	148,042	300,431	118,962	251,339	0,244	1,882,67
-		,	,			134,78
						7,57
,						22,97
825,556	137,445	321,065	175,751	247,257	10,273	1,717,34
823,330	137,445	321,005	115,151	241,251	10,213	1,717,34
995 556	127 4 4 5	201.065	175 751	047.057	10 972	1,717,34
0	4,687	(4,687)	0	0	0	
22,352	12,652	0	0	0	0	35,00
0	(145)	0	0	(1,139)	0	(1,28
0	5,323	6,940	1,284	29,432	(4,383)	38,59
803,204	114,928	318,812	174,467	218,964	14,656	1,645,0
NZ\$000	NZ\$000	NZ\$000	NZ\$000	NZ\$000	NZ\$000	Tot NZ\$00
	803,204 0 22,352 0 <b>825,556</b> 1,660 0 103,838 <b>931,054</b> 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Land NZ\$000         Buildings NZ\$000           803,204         114,928           0         5,323           0         (145)           22,352         12,652           0         4,687           825,556         137,445           1,660         10,836           0         361           103,838         0           931,054         148,642           0         (4,205)           0         (4,373)           0         145           0         (96)           0         (54)           0         (543)           0         0	Land NZ\$000         Buildings NZ\$000         Hardstanding NZ\$000           803,204         114,928         318,812           0         5,323         6,940           0         (145)         0           22,352         12,652         0           0         4,687         (4,687)           825,556         137,445         321,065           1,660         10,836         10,572           0         361         106           103,838         0         28,688           931,054         148,642         360,431           0         (4,205)         (11,147)           0         (4,373)         (11,675)           0         145         0           0         (96)         96           0         (54)         (22,726)           0         (5643)         (12,086)           0         0         0	Land NZ\$000         Buildings NZ\$000         Hardstanding NZ\$000         Improvements NZ\$000           803,204         114,928         318,812         174,467           0         5,323         6,940         1,284           0         (145)         0         0           22,352         12,652         0         0           22,355         137,445         321,065         175,751           825,556         137,445         321,065         175,751           1,660         10,836         10,572         956           0         361         106         0           103,838         0         28,688         2,255           931,054         148,642         360,431         178,962           0         (4,205)         (11,147)         (1,291)           0         (4,373)         (11,675)         (1,518)           0         145         0         0           0         (54)         (22,726)         (2,809)           0         (5,643)         (12,086)         (1,590)           0         (5,643)         (12,086)         (1,590)	Land NZ\$000         Buildings NZ\$000         Hardstanding NZ\$000         Improvements NZ\$000         Equipment NZ\$000           803,204         114,928         318,812         174,467         218,964           0         5,323         6,940         1,284         29,432           0         (145)         0         0         (1,139)           22,352         12,652         0         0         0           825,556         137,445         321,065         175,751         247,257           825,556         137,445         321,065         175,751         247,257           1,660         10,836         10,572         956         2,978           0         361         106         0         7,104           103,838         0         28,688         2,255         0           931,054         148,642         360,431         178,962         257,339           0         (4,373)         (11,47)         (1,291)         (97,177)           0         (4,373)         (11,675)         (1,518)         (10,719)           0         (43,373)         (11,675)         (2,809)         (106,893)           0         (96)         96         0	Land NZ\$000         Buildings NZ\$000         Hardstanding NZ\$000         Improvements NZ\$000         Equipment NZ\$000         Progress NZ\$000           803,204         114,928         318,812         174,467         218,964         14,656           0         5,323         6,940         1,284         29,432         (4,383)           0         (145)         0         0         (1,139)         0           22,352         12,652         0         0         0         0           0         4,687         (4,887)         0         0         0           825,556         137,445         321,065         175,751         247,257         10,273           1,660         10,836         10,572         956         2,978         (4,029)           0         361         106         0         7,104         0           103,838         0         28,688         2,255         0         0           0         (4,205)         (11,147)         (1,291)         (97,177)         0           0         (4,373)         (11,675)         (1,518)         (10,719)         0           0         (4,373)         (11,675)         (1,518)         (10,719)

Subsequent expenditure that increases the economic benefits derived from the asset is capitalised.

Land, buildings, harbour improvements, and wharves and hardstanding are measured at fair value, based upon periodic valuations by external independent values. The Group undertakes a three yearly revaluation cycle to ensure the carrying value of these assets does not differ materially from their fair value. In the years between independent valuations, the carrying value of land is adjusted annually based on a sample valuation provided by an independent valuer, as underlying land values are considered the significant determinant of fair value changes. For the remaining asset classes, if during the three year revaluation cycle there are indicators that the fair value of a particular asset class may differ materially from its carrying value, an interim revaluation of that asset class is undertaken.

#### 11 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Policies (continued)	Depreciation of property, plant and equip harbour improvements), is calculated on a
	Major useful lives are:
	Freehold buildings
	Maintenance dredging
	Wharves Basecourse
	Asphalt
	Gantry cranes
	Floating plant
	Other plant and equipment
	Electronic equipment
	Capital and maintenance dredging are hele and is not depreciated as the channel is ma Maintenance dredging is depreciated over
	Work in progress relates to self constructed balance date. Once the asset is fit for intend commences. Software developed undertak
	An item of property, plant and equipment is expected to bring no future economic bene particular asset being disposed or derecog
Security	Certain items of property, plant and equip of the Group (refer to note 19).
Occupation of Foreshore	The Parent Company holds consent to oc and operation of port related commercial consented area includes a 10 metre radiu extent of the wharf areas at both Sulphur
Capital Commitments	The estimated capital expenditure for proprovided for is \$29.437 million.
	On 28 September 2020, the Parent Comp Tainui Group Holdings Limited.
	The new joint venture will take an initial 50 start operations within two years.
	The Parent Company has committed cap 30 June 2021 nothing has been provided
	In addition, if the development costs exce contingency funding of up to \$2.500 million
Judgements	Fair Values
	This fair value measurement has been categ based on observable market data (unobser
	Judgement is required to determine whet improvements assets have changed mate time of the revaluation requires estimates to estimates, assumptions or market cond of property, plant and equipment.
	Remaining useful lives and residual values a guidance from registered valuers. Changes the income statement.
	At the end of each reporting period, the Gro the fair value and whether a revaluation is re indices and other market indicators since th
	As at 30 June 2021, wharves and hardstand land has been adjusted based on a sample

#### pment, other than freehold land and capital dredging (included within n a straight line basis and expensed over their estimated useful lives.

33 to 85 years 3 years 44 to 70 years 50 years 15 years 10 to 40 years 10 to 25 years 5 to 25 years 3 to 5 years

eld as harbour improvements. Capital dredging has an indefinite useful life maintained via maintenance dredging to its original depth and contours. er three years.

ed assets or assets that are being acquired which are under construction at nded service, it is transferred to the appropriate asset class and depreciation aken as part of a project is transferred to intangibles on completion.

t is derecognised when it is sold or otherwise disposed of, or when its use is enefit. Upon disposal or derecognition, any revaluation reserve relating to the ognised is transferred to retained earnings.

ipment have been pledged as security against certain loans and borrowings

occupy areas of the Coastal Marine Area to enable the management al undertakings that it acquired under the Port Companies Act 1988. The ius around navigation aids and a strip from 30 to 60 metres wide along the ur Point and Mount Maunganui.

roperty, plant and equipment contracted for at balance date but not

mpany formed a 50:50 joint venture named Ruakura Inland Port LP with

50 year ground lease to establish an inland port in Ruakura, and plans to

apital of \$25.000 million to fund the development of the inland port and as at d for.

beed the initial \$25.000 million capital commitment, construction llion must be provided to the joint venture.

regorised as a Level 3 fair value based on the inputs for the assets which are not ervable inputs), (refer to note 2 for fair value measurement hierarchy).

ether the fair value of land, buildings, wharves and hardstanding, and harbour aterially since the last revaluation. The determination of fair value at the es and assumptions based on market conditions at that time. Changes nditions subsequent to a revaluation will result in changes to the fair value

are estimated based on Management's judgement, previous experience and is in those estimates affect the carrying value and the depreciation expense in

roup makes an assessment whether the carrying amounts differ materially from required. The assessment considers movements in the capital goods price the previous valuations.

nding, and harbour improvements, have been revalued, and the carrying value of e valuation.

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **PROPERTY, PLANT AND EQUIPMENT (CONTINUED)** 11

#### I and Valuation Judgements (continued)

The sample valuation of land assets was carried out by Colliers International New Zealand Limited. The valuation increased the carrying amount of land by \$103.838 million.

For sample valuations, as performed at 30 June 2021, the Group selects three land titles which strongly reflect the characteristics of the total land holding. Valuations are performed on these titles to determine an index movement which is applied to the total carrying value of land. The work performed is less than that which would be undertaken at the full revaluation cycle.

Land assets are valued using the direct sales comparison approach which analyses direct sales of comparable properties on the basis of the sale price per square metre which are then adjusted to reflect stronger and weaker fundamentals relative to the subject properties.

The significant assumptions applied in the valuation of these assets are:

			202	1	2020	)
Asset Valuation Method	Key Valuation Assumptions	Hectares	Range of Significant Assumptions \$	Weighted Average \$	Range of Significant Assumptions \$	Weighted Average \$
Direct sales comparison	Tauranga (Sulphur Point) / Mount Maunganui – wharf and industrial land per square metre		404-1,044	468	360-930	417
	Auckland land – land adjacent to MetroPort Auckland per square metre	6.8	842-936	873	720-800	746
	Rolleston land – MetroPort Christchurch per square metre	15.0	124	124	110	110

Waterfront Access Premium: A premium of approximately 25% has been applied to the main wharf land areas reflecting the locational benefits this land asset gains from direct waterfront access.

No Restriction of Title: Valuation is made on the assumption that having no legal title to the Tauranga harbour foreshore will not detrimentally influence the value of land assets.

- Highest and Best Use of Land: Subject to relevant local authority's zoning regulations.
- Tauranga and Mount Maunganui: The majority of land is zoned "Port Industry" under the Tauranga City Plan and a small portion of land at both Sulphur Point and Mount Maunganui has "Industry" zoning.
- Auckland: The land is zoned "Heavy Industry Zone" under the Auckland Unitary Plan.
- Rolleston: The land is zoned "Business 2A" under the Selwyn District Plan.

#### Building Valuations

The last valuation of buildings was carried out by Colliers International New Zealand Limited, at 30 June 2020.

The majority of assets are valued on a combined land and building basis using a Capitalised Income Model with either contract income or market income. A small number of specialised assets, such as gatehouses and toilet blocks, are valued on a Depreciated Replacement Cost basis due to their specialised nature and the lack of existing market.

The Capitalised Income Model uses either the contracted rental income or an assessed market rental income of a property and then capitalises the valuation of the property using an appropriate yield. Contracted rental income is used when the contracted income is receivable for a reasonable term from secured tenants. Market income is used when the current contract rent varies from the assessed market rent due to over or under renting, vacant space and a number of other factors.

The value of land is deducted from the overall property valuation to give rise to a building valuation.

At 30 June 2021, the Group assessed the movement in capitalisation rates and rental incomes over the preceding 12 months. It was determined that the movements were not large enough to warrant a revaluation of buildings.

The significant assumptions applied in the valuation of these building assets are:

		202	1	2020	)
Asset Valuation Method	Key Valuation Assumptions	Range of Significant Assumptions %	Weighted Average %	Range of Significant Assumptions %	Weighted Average %
Capitalised income model	Market capitalisation rate	4.50-8.00	5.33	4.50-8.00	5.33

#### **PROPERTY, PLANT AND EQUIPMENT (CONTINUED)**

#### Judgements (continued)

11

improvements by \$70.148 million.

Wharves and hardstanding, and harbour improvements assets are classified as specialised assets and have accordingly been valued on a Depreciated Replacement Cost basis.

- · Published cost information.
- The WSP New Zealand Limited construction cost database.
- · Long run price trends.
- · Historic costs adjusted for changes in price levels.

- · Expected changes in technology.

- Residual values.

# assets are:

		202	21	202	0
Asset Valuation Method	Key Valuation Assumptions	Range of Significant Assumptions \$	Weighted Average \$	Range of Significant Assumptions \$	Weighted Average \$
Depreciated replacement cost basis	Wharf construction replacement unit cost rates per square metre – high performance wharves	107,000- 220,000	181,170	92,000- 215,000	135,468
	Earthworks construction replacement unit cost rates per square metre	7.50	7.50	9	9
	Basecourse construction replacement unit cost rates per cubic metre	21-42	34	20-40	31
	Asphalt construction replacement unit cost rates per square metre	27-55	44	23-50	44
	Capital dredging replacement unit cost rates per square metre	4-77	*	4–75	*
	Depreciation method	Straight line basis	Not applicable	Straight line basis	Not applicable
	Channel assets (capital dredging) useful life	Indefinite	Not applicable	Indefinite	Not applicable
	Pavement remaining useful lives (years)	2-38	15	2–32	16
	Wharves remaining useful lives (years)	0-62	21	0-65	22

#### Wharves and Hardstanding, and Harbour Improvements

The valuation of wharves and hardstanding, and harbour improvements assets was carried out by WSP New Zealand Limited. The valuation increased the carrying amount of wharves and hardstanding, and harbour

The significant assumptions applied in the valuation of these assets are:

• Replacement Unit Costs of Construction Rates - Cost Rates Are Calculated Taking Into Account: • The Parent Company's historic cost data, including any recent competitively tendered construction works.

· An allowance is included for costs directly attributable to bringing assets into working condition, management costs and the financing cost of capital held over construction period.

Depreciation - the Calculated Remaining Lives of Assets Are Reviewed, Taking Into Account:

· Observed and reported condition, performance and utilisation of the asset

· Consideration of current use, age and operational demand.

· Discussions with the Parent Company's operational officers.

• WSP Consultants' in-house experience from other infrastructure valuations.

The significant assumptions applied in the valuation of these wharves and hardstanding, and harbour improvements

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **PROPERTY, PLANT AND EQUIPMENT (CONTINUED)** 11

Judgements (continued)	Sensitivities to Char Harbour Improveme	nges in Key Valuation Assumptions for Land, Buildings, Wharv Ints	es and Hardsta	anding, and
	The following table sl	nows the impact on the fair value due to a change in significant	unobservable i	nput:
				Measurement to Significan
			Increase in Input	Decrease in Input
	Unobservable for land	inputs within the direct sales comparison approach		
	Rate per square metre	The rate per square metre assessed from recently sold properties of a similar nature	Increase	Decrease
	Unobservable for buildings	inputs within the income capitalisation approach		
	Market rent	The valuer's assessment of the net market income attributable to the property	Increase	Decrease
	Market capitalisation rate	The rate of return, determined through analysis of comparable market related sales transactions, that is applied to a market rent to assess a property's value	Decrease	Increase
		e inputs within depreciated replacement cost analysis wharves and hardstanding, and harbour improvements		
	Unit costs of construction	The cost of constructing various asset types based on a variety of sources	Increase	Decrease
	Remaining useful lives	The remaining useful life on an asset	Increase	Decrease

#### LEASES (CONTINUED) 12

Future minimum lease receivables from non-cancellable operating leases where the Group is the lessor are:

	2021 NZ\$000	2020 NZ\$000
Within one year	17,643	21,527
One to two years	13,353	14,603
Two to three years	10,956	11,486
Three to four years	10,138	9,018
Four to five years	9,226	8,280
More than five years	35,359	44,096
Total	96,675	109,010

Included in the financial statements are land and buildings, leased to customers under operating leases.

Land	
Buildings	
Total	
Policies	Where the Group is the Lessor, assets leased under statements of financial position, as appropriate.
	Payments and receivables made under operating term of the lease.
	Lease incentives are recognised as an integral par
	Where the Group is a lessee, a right-of-use asset a
	The right-of-use asset is initially measured at a cos any lease payments made at or before the comme subsequently depreciated using the straight-line m
	The lease liability is initially measured at the preser discounted using the Group's incremental borrowir the effective interest rate method. It is remeasured assessment of whether it will exercise a right of rem
	When the lease liability is remeasured, a correspon

#### 12 LEASES

The Group as the lessee has various non-cancellable leases predominantly for the lease of land and buildings. The leases have varying term and renewal rights.

Information about leases for which the Group is a lessee is presented below:

	2021 NZ\$000	2020 NZ\$000
Right-of-use assets		
Opening balance	25,011	24,273
Depreciation	(1,302)	(825)
Additions to right-of-use assets	1,174	298
Adjustments to existing right-of-use assets	19	1,265
Right-of-use assets acquired on acquisition of Timaru Container Terminal Limited	15,675	0
Closing balance	40,577	25,011
Lease liabilities maturity analysis		
Between zero to one year	837	592
Between one to five years	3,086	2,496
More than five years	37,955	22,314
Total lease liabilities	41,878	25,402

During the year a lease liabilities interest expense of \$1.757 million (2020: \$0.996 million) was recognised in the income statement.

2021 Valuation NZ\$000	2021 Accumulated Depreciation NZ\$000	2020 Valuation NZ\$000	2020 Accumulated Depreciation NZ\$000
484,311	0	430,094	0
104,832	3,508	104,378	0
589,143	3,508	534,472	0

ler operating leases are included in property, plant and equipment, in the

leases are recognised in the income statement on a straight line basis over the

t of the total lease expense/revenue, over the term of the lease.

and a lease liability are recognised at the lease commencement date.

st, which comprises the initial amount of the lease liability adjusted for encement date, plus any initial indirect costs. The right-of-use asset is nethod over the life of the lease term.

ent value of the lease payments that are not paid at the commencement date, ing rate. The lease liability is subsequently measured at amortised cost using d when there is a change in future lease payments or if the Group changes its newal.

nding adjustment is made to the carrying amount of the right-of-use asset.

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### 13 **INTANGIBLE ASSETS**

	Goodwill NZ\$000	Computer Software NZ\$000	Consents and Contracts NZ\$000	Total NZ\$000
Cost:				
Balance at 1 July 2019	15,490	4,640	10,567	30,697
Additions	0	587	0	587
Balance at 30 June 2020	15,490	5,227	10,567	31,284
Balance at 1 July 2020	15,490	5,227	10,567	31,284
Additions	0	305	937	1,242
Disposals	0	(285)	(10,000)	(10,285)
Intangible assets acquired on acquisition of Timaru Container Terminal Limited	2,930	34	2,667	5,631
Balance at 30 June 2021	18,420	5,281	4,171	27,872
Accumulated amortisation:				
Balance at 1 July 2019	0	(2,158)	(9,511)	(11,669)
Amortisation expense	0	(497)	(139)	(636)
Disposals	0	55	10,000	10,055
Balance at 30 June 2020	0	(2,655)	(9,650)	(12,305)
Balance at 1 July 2020	0	(2,655)	(9,650)	(12,305)
Amortisation expense	0	(544)	(878)	(1,422)
Disposals	0	55	10,000	10,055
Balance at 30 June 2021	0	(3,144)	(528)	(3,672)

Carrying amounts:				
Total net book value 30 June 2020	15,490	2,572	917	18,979
Total net book value 30 June 2021	18,420	2,137	3,643	24,200

Policies

Goodwill that arises upon the acquisition of Subsidiaries is included in intangible assets. The Group measures goodwill as the fair value of consideration transferred, less the fair value of the net identifiable assets and liabilities assumed at acquisition date. Goodwill is measured at cost less accumulated impairment losses. Other intangible assets acquired by the Group, which have finite useful lives, are measured at cost less accumulated amortisation and accumulated impairment losses. The estimated useful lives for the current and comparative periods are: Consents and contracts 4 to 35 years Computer software 1 to 10 years The carrying amounts of the Group's intangibles other than goodwill are reviewed at each reporting date to determine whether there is any objective evidence of impairment. Goodwill is tested for impairment annually, based upon the value-in-use of the cash generating unit to which the goodwill relates. The cash flow projections include specific estimates for five years and a terminal growth rate thereafter. Goodwill relates to goodwill arising on the acquisition of Quality Marshalling and Timaru Container Terminal Limited. Judgements Goodwill was tested for impairment at 30 June 2021 and confirmed that no adjustment was required. For impairment testing the calculation of value-in-use was based upon the following key assumptions:

- Cash flows were projected using management forecasts over the five year period.
- Terminal cash flows were estimated using a constant growth rate of 2% after year five.
- A pre-tax discount rate of 12% was used.

#### 14 **INVESTMENTS IN SUBSIDIARIES**

#### **Investments in Subsidiaries Comprises:**

Name of Entity	Place of Business	Principal Activity	<b>2021</b> %	2020 %	Balance Date
Port of Tauranga Trustee Company Limited	New Zealand	Holding company for employee share scheme	100.00	100.00	30 June
Quality Marshalling (Mount Maunganui) Limited	New Zealand	Marshalling and terminal operations services	100.00	100.00	30 June
Timaru Container Terminal Limited*	New Zealand	Sea port	100.00	0	30 June

\*On 30 October 2020, the Parent Company acquired the remaining 49.9% shareholding in Timaru Container Terminal Limited. As such, its investment classification has changed from an Equity Accounted Investee to a Subsidiary. Refer to note 4.

Policies	Subsidiaries are entities controlled by the Parent has rights, to variable returns from its involvemen power over the investee. In assessing control, pol The financial statements of Subsidiaries are inclu commences until the date that control ceases.
	Intra-group balances, and any unrealised income preparing the consolidated financial statements.

#### **INVESTMENTS IN EQUITY ACCOUNTED INVESTEES** 15

#### (a) Investments in Equity Accounted Investees Comprises

Name of Entity	Principal Activity	<b>2021</b> %	2020 %	Balance Date
Coda Group Limited Partnership	Freight logistics and warehousing	50.00	50.00	30 June
Northport Limited	Sea port	50.00	50.00	30 June
PortConnect Limited	On line cargo management	50.00	50.00	30 June
PrimePort Timaru Limited	Sea port	50.00	50.00	30 June
Timaru Container Terminal Limited*	Sea port	0	50.10	30 June
Ruakura Inland Port LP	Inland port	50.00	0	30 June

\*On 30 October 2020, the Parent Company acquired the remaining 49.9% shareholding in Timaru Container Terminal Limited. As such, its investment classification has changed from an Equity Accounted Investee to a Subsidiary. Refer to note 4.

#### (b) Carrying Value of Investments in Equity Accounted Investees

#### Balance as at 1 July

Group's share of net profit after tax

Group's share of hedging reserve

Group's share of revaluation reserve

#### Group's share of total comprehensive income

Disposal of Equity Accounted Investees (refer note 4)

Impairment of investment in Equity Accounted Investees

Dividends received

Balance as at 30 June

\*Refer to note 15(c).

nt Company. Control exists when the Parent Company is exposed, or ent with the investee and has the ability to affect those returns through its otential voting rights that presently are exercisable, are taken into account. cluded in the consolidated financial statements from the date that control

ne and expenses arising from intra-group transactions, are eliminated in

2021 NZ\$000	2020 Restated* NZ\$000
158,588	165,683
13,524	9,957
496	(186)
12,090	216
26,110	9,987
(7,412)	0
0	(6,986)
(9,636)	(10,096)
167,650	158,588

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### INVESTMENTS IN EQUITY ACCOUNTED INVESTEES (CONTINUED) 15

#### (c) Summarised Financial Information of Equity Accounted Investees

The following table summarises the financial information of individually material Equity Accounted Investees, Northport Limited, PrimePort Timaru Limited and Coda Group Limited Partnership, and the combined value of individually immaterial Equity Accounted Investees as included in their own financial statements, adjusted for fair value adjustments at acquisition and differences in accounting policies to align with Group accounting policies.

with Group accounting policies.					
2021	Northport Limited NZ\$000	Coda Group Limited Partnership NZ\$000	PrimePort Timaru Limited NZ\$000	Individually Immaterial Equity Accounted Investees NZ\$000	Total NZ\$000
Cash and cash equivalents	359	12,978	702	792	14,831
Total current assets	5,934	35,296	4,043	1,072	46,345
Total non-current assets	198,674	85,828	129,636	1,820	415,958
Total assets	204,608	121,124	133,679	2,892	462,303
Current financial liabilities excluding trade and other payables and provisions	0	(9,529)	(408)	(2,800)	(12,737)
Total current liabilities	(5,006)	(28,495)	(4,809)	(3,168)	(41,478)
Non-current financial liabilities excluding trade and other payables and provisions	(40,985)	(52,393)	(37,004)	0	(130,382)
Total non-current liabilities	(40,985)	(52,393)	(37,004)	0	(130,382)
Total liabilities	(45,991)	(80,888)	(41,813)	(3,168)	(171,860)
Net assets	158,617	40,236	91,866	(276)	290,443
Group's share of net assets	79,309	20,118	45,933	(138)	145,222
Goodwill acquired on acquisition of Equity Accounted Investees, less impairment losses	0	22,428	0	0	22,428
Carrying amount of Equity Accounted Investees	79,309	42,546	45,933	(138)	167,650
Revenues	44,609	218,833	25,625	5,466	294,533
Depreciation and amortisation	(5,407)	(13,334)	(3,163)	(393)	(22,297)
Interest expense	(1,909)	(2,895)	(967)	(72)	(5,843)
Net profit before tax	23,770	3,554	8,189	431	35,944
Tax expense	(6,278)	0	(2,493)	(125)	(8,896)
Net profit after tax	17,492	3,554	5,696	306	27,048
Other comprehensive income	18,798	0	6,374	0	25,172
Total comprehensive income	36,290	3,554	12,070	306	52,220
Group's share of net profit after tax	8,746	1,777	2,848	153	13,524
Group's share of total comprehensive income	18,145	1,777	6,035	153	26,110
Group's share of dividends/distributions	8,295	0	850	491	9,636

#### INVESTMENTS IN EQUITY ACCOUNTED INVESTEES (CONTINUED) 15

2020	Northport Limited Restated* NZ\$000	Coda Group Limited Partnership NZ\$000	PrimePort Timaru Limited Restated* NZ\$000	Individually Immaterial Equity Accounted Investees NZ\$000	Total Restated* NZ\$000
Cash and cash equivalents	325	2.923	793	2.430	6,471
Total current assets	5,366	22,782	5,027	4,971	38,146
Total non-current assets	185,392	98,796	106,051	28,362	418,601
Total assets	190,758	121,578	111,078	33,333	456,747
Current financial liabilities excluding trade and other payables and provisions	0	(1,539)	(177)	(7,969)	(9,685)
Total current liabilities	(5,542)	(15,345)	(3,490)	(9,421)	(33,798)
Non-current financial liabilities excluding trade and other payables and provisions	(46,298)	(69,551)	(26,092)	(18,428)	(160,369)
Total non-current liabilities	(46,298)	(69,551)	(26,092)	(18,428)	(160,369)
Total liabilities	(51,840)	(84,896)	(29,582)	(27,849)	(194,167)
Net assets	138,918	36,682	81,496	5,484	262,580
Group's share of net assets	69,459	18,341	40,748	2,750	131,298
Goodwill acquired on acquisition of Equity Accounted Investees, less impairment losses	0	22,428	0	4,862	27,290
Carrying amount of Equity Accounted Investees	69,459	40,769	40,748	7,612	158,588
Revenues	39,840	219,000	23,689	15,682	298,211
Depreciation and amortisation	(5,118)	(14,600)	(3,003)	(701)	(23,422)
Interest expense	(1,850)	(3,240)	(1,023)	(279)	(6,392)
Net profit before tax	20,697	(1,944)	6,643	1,476	26,872
Tax expense	(4,639)	0	(2,013)	(308)	(6,960)
Net profit after tax	16,058	(1,944)	4,630	1,168	19,912
Other comprehensive income	(1,026)	0	1,086	0	60
Total comprehensive income	15,032	(1,944)	5,716	1,168	19,972
Group's share of net profit after tax	8,092	(972)	2,315	585	9,957
Group's share of total comprehensive income	7,516	(972)	2,858	585	9,987
Group's share of dividends/distributions	8,745	0	850	501	10,096

\*Refer to note 15(c).

Policies	The Parent Company's interests in E
	A Joint Venture is an arrangement in Company has rights to the net asser for its liabilities.
	Equity Accounted Investees are acc
	In respect of Equity Accounted Inve of the investment and not tested for
Tax Treatment of Coda Group Limited Partnership	Coda Group Limited Partnership is partnership level. Fifty percent of th Company who is then taxed.
	<u>.</u>

Equity Accounted Investees comprise interests in Joint Ventures.

t in which the Parent Company has joint control, whereby the Parent ets of the arrangement, rather than rights to its assets and obligations

ccounted for using the equity method.

vestees, the carrying amount of goodwill is included in the carrying amount or impairment separately.

s treated as a partnership for tax purposes and is not taxed at the he income and expense flow through the limited partnership to the Parent

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### INVESTMENTS IN EQUITY ACCOUNTED INVESTEES (CONTINUED) 15

	agreements which require the unanimous consent of th	oint control over its investee ne parties sharing control ov		
	Impairment indicators for the Parent Company's inves	stment in Coda Group Limi	ted Partnership we	ere reviewed at
	30 June 2021 and confirmed that no adjustment was r	required.		
	In the prior year, the Parent Company impaired its inve	estment in Coda Group Lin	nited Partnership b	by \$6.986 million
Restatement	The Group is required to prepare its financial statement events in similar circumstances. The Group identified had not been prepared in line with the Group's propert the Group's policy) in prior years.	that certain Equity Accour	nted Investees' fina	ancial statement
	In particular, harbour improvements, and wharves and and PrimePort Timaru Limited (PrimePort) had been r with the Group's policy. As a consequence, the Group's Investees had been understated. Further, the share of to reflect the additional depreciation expense which w property and equipment.	measured at cost, rather th s revaluation reserve and ir profit from Equity Account	nan at fair value in a nvestments in Equi ted Investees has b	accordance ity Accounted been reduced
	To rectify this error, an independent valuation was und improvements, and wharves and hardstanding assets.		t and PrimePort's h	narbour
	Adjustments to the valuations were made where the un- independent valuations, to ensure the carrying value of exceed the fair value.			
	Affected financial statement line items have been resta	ted for prior periods and an	e summarised in th	e following table
	Consolidated Statement of Financial Position (Extra	ct)		
	Consolidated Statement of Financial Position (Extrac	ct) 30 June 2019		1 July 201
	Consolidated Statement of Financial Position (Extrac		Adjustments NZ\$000	Restate
	Consolidated Statement of Financial Position (Extrac	30 June 2019 Audited	•	Restate NZ\$00
		30 June 2019 Audited NZ\$000	NZ\$000	Restate NZ\$00 165,68
	Investment in Equity Accounted Investees	30 June 2019 Audited NZ\$000 132,731	NZ\$000 32,952	Restate NZ\$00 165,68 1,198,83
	Investment in Equity Accounted Investees Net assets	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b>	NZ\$000 32,952 <b>32,952</b>	Restated NZ\$000 165,68 1,198,83 1,046,08
	Investment in Equity Accounted Investees Net assets Revaluation reserve	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131 <b>1,165,885</b>	NZ\$000 32,952 <b>32,952</b> 32,952	Restate NZ\$000 165,683 1,198,833 1,046,083 1,198,833
	Investment in Equity Accounted Investees Net assets Revaluation reserve	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131	NZ\$000 32,952 <b>32,952</b> 32,952	Restate NZ\$000 165,68 1,198,83 1,046,08 1,198,83 30 June 2020 Restate
	Investment in Equity Accounted Investees Net assets Revaluation reserve	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131 <b>1,165,885</b> 30 June 2020 Audited	NZ\$000 32,952 32,952 32,952 32,952 32,952 Adjustments	Restate NZ\$000 165,68 1,198,83 1,046,08 1,198,83 30 June 2020 Restate NZ\$000
	Investment in Equity Accounted Investees Net assets Revaluation reserve Total equity	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131 <b>1,165,885</b> 30 June 2020 Audited NZ\$000	NZ\$000           32,952           32,952           32,952           32,952           32,952           Adjustments NZ\$000	Restated NZ\$000 165,683 1,198,833 1,046,083 1,198,833 30 June 2020 Restated NZ\$000 158,584
	Investment in Equity Accounted Investees Net assets Revaluation reserve Total equity Investment in Equity Accounted Investees	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131 <b>1,165,885</b> 30 June 2020 Audited NZ\$000 126,984	NZ\$000           32,952           32,952           32,952           32,952           32,952           Adjustments NZ\$000           31,604	Restated NZ\$000 165,683 1,198,83 1,046,083 1,198,83 30 June 2020 Restated NZ\$000 158,584 1,195,184
	Investment in Equity Accounted Investees          Net assets         Revaluation reserve         Total equity         Investment in Equity Accounted Investees         Net assets	30 June 2019 Audited NZ\$000 132,731 <b>1,165,885</b> 1,013,131 <b>1,165,885</b> 30 June 2020 Audited NZ\$000 126,984 <b>1,163,580</b>	NZ\$000           32,952           32,952           32,952           32,952           32,952           32,952           32,952           31,604           31,604	Restated NZ\$000 165,68: 1,198,83 1,046,08: 1,198,83 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,175
	Investment in Equity Accounted Investees          Net assets         Revaluation reserve         Total equity         Investment in Equity Accounted Investees         Net assets         Revaluation reserve	30 June 2019           Audited           NZ\$000           132,731           1,165,885           1,013,131           1,165,885           30 June 2020           Audited           NZ\$000           126,984           1,163,580           1,050,223	NZ\$000           32,952           32,952           32,952           32,952           32,952           Adjustments           NZ\$000           31,604           32,952	Restated NZ\$000 165,683 1,198,83 1,046,083 1,198,83 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,174 60,055
	Investment in Equity Accounted Investees          Net assets         Revaluation reserve         Total equity         Investment in Equity Accounted Investees         Net assets         Revaluation reserve         Revaluation reserve         Revaluation reserve         Retained earnings	30 June 2019           Audited           NZ\$000           132,731           1,165,885           1,013,131           1,165,885           30 June 2020           Audited           NZ\$000           126,984           1,050,223           61,403	NZ\$000           32,952           32,952           32,952           32,952           32,952           32,952           32,952           32,952           31,604           32,952           (1,348)	Restated NZ\$000 165,683 1,198,83 1,046,083 1,198,83 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,174 60,055
	Investment in Equity Accounted Investees Net assets Revaluation reserve Total equity Investment in Equity Accounted Investees Net assets Revaluation reserve Retained earnings Total equity	30 June 2019           Audited           NZ\$000           132,731           1,165,885           1,013,131           1,165,885           30 June 2020           Audited           NZ\$000           132,731           1,165,885           30 June 2020           Audited           NZ\$000           126,984           1,163,580           1,050,223           61,403           1,163,580           Year Ended           30 June 2020	NZ\$000           32,952           32,952           32,952           32,952           32,952           Adjustments           NZ\$000           31,604           32,952           (1,348)           31,604	Restated NZ\$000 165,68: 1,198,83 1,046,08: 1,198,83 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,178 60,055 1,195,184 Year Ended 30 June 2020
	Investment in Equity Accounted Investees Net assets Revaluation reserve Total equity Investment in Equity Accounted Investees Net assets Revaluation reserve Retained earnings Total equity	30 June 2019           Audited           NZ\$000           132,731           1,165,885           1,013,131           1,165,885           30 June 2020           Audited           NZ\$000           126,984           1,163,580           1,050,223           61,403           1,163,580           Year Ended	NZ\$000           32,952           32,952           32,952           32,952           32,952           32,952           32,952           32,952           31,604           32,952           (1,348)	1 July 2018 Restated NZ\$000 165,683 1,198,837 1,046,083 1,198,837 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,175 60,055 1,195,184 Year Ended 30 June 2020 Restated NZ\$000
	Investment in Equity Accounted Investees Net assets Revaluation reserve Total equity Investment in Equity Accounted Investees Net assets Revaluation reserve Retained earnings Total equity	30 June 2019           Audited           NZ\$000           132,731           1,165,885           1,013,131           1,165,885           30 June 2020           Audited           NZ\$000           11,165,885           30 June 2020           Audited           NZ\$000           126,984           1,163,580           1,050,223           61,403           1,163,580           Year Ended           30 June 2020           Audited	NZ\$000           32,952           32,952           32,952           32,952           32,952           Adjustments           NZ\$000           31,604           32,952           (1,348)           31,604	Restated NZ\$000 165,683 1,198,837 1,046,083 1,198,837 30 June 2020 Restated NZ\$000 158,588 1,195,184 1,083,175 60,055 1,195,184 Year Endec 30 June 2020 Restated

There is no impact on the total operating, investing or financing cash flows for the year ended 30 June 2020.

Basic earnings per share (cents)

Diluted earnings per share (cents)

(0.02)

(0.02)

13.4 13.2 13.2

13.0

#### **RECEIVABLES AND PREPAYMENTS** 16

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#### С

	2021 NZ\$000	2020 NZ\$000
Non-current		
Prepayments and sundry receivables	16,502	0
Total non-current	16,502	0
Current		
Trade receivables	58,241	44,278
Provision for expected credit losses - trade receivables (refer to note 21(a))	0	(201)
Trade receivables from Equity Accounted Investees and related parties	312	101
	58,553	44,178
Advances to Equity Accounted Investees (refer to note 23)	1,400	5,319
Provision for expected credit losses - advances to Equity Accounted Investees (refer to note 21(a))	(265)	(481)
Prepayments and sundry receivables	5,572	2,383
Total current	65,260	51,399
Total	81,762	51,399

opaymente an	a carrar ,	
otal current		

The ageing of trade receivables at reporting date was:

# Not past due Past due 0-30 days Past due 30-60 days

Past due 60-90 days

# More than 90 days

### Total of ageing of trade receivables

Polices	Receivables and prepayments are initia amortised cost, and adjusted for impair
	Receivables with a short duration are no
Fair Values	The nominal value less impairment prov to their short term nature.
Judgements	A provision for expected credit losses is required (refer to note 21(a)).
Advances to Equity Accounted Investees	The Parent Company makes advances advances advances are repayable on demand and

### EQUITY

17

Share Capital

#### Number of ordinary shares issued

Balance as at 1 July

Shares issued during year

Shares repurchased by the Group during the year

Balance as at 30 June

2021 NZ\$000	2020 NZ\$000
45,054	31,374
10,570	11,442
1,946	1,078
499	92
172	292
58,241	44,278

ially recognised at transaction price. They are subsequently measured at irment losses.

not discounted.

ovision of trade receivables are assumed to approximate their fair values due

is established when the assessment under NZ IFRS 9 deems a provision is

s to Equity Accounted Investees for short term funding purposes. These nd interest rates charged on these advances are varied.

2021	2020
679,965,432	679,920,525
301,863	155,530
(10,486)	(110,623)
680,256,809	679,965,432

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### EQUITY (CONTINUED) 17

#### Dividends

The following dividends were declared and paid during the period:

	2021 NZ\$000	2020 NZ\$000
Final 2020 dividend paid 6.4 cents per share (2019: 7.3 cps)	43,537	49,661
Final 2020 special dividend paid 0.0 cents per share (2019: 5.0 cps)	0	34,014
Interim 2021 dividend paid 6.0 cents per share (2020: 6.0 cps)	40,816	40,811
Total dividends	84,353	124,486

Policies	Capital Management
	The Parent Company's policy is to maintain a strong capital base, which the Group defines as total shareholders' equity, so as to maintain investor, creditor and market confidence, and to sustain the future business development of the Group.
	The Group has established policies in capital management, including the specific requirements that interest cover is to be maintained at a minimum of three times and that the debt/(debt + equity) ratio is to be maintained at a 40% maximum. It is also Group policy that the ordinary dividend payout is maintained between a level of between 70% and 100% of net profit after tax for the period.
	The Group has complied with all capital management policies during the reporting periods.
Share Capital	All shares are fully paid and have no par value. All shares rank equally with one vote attached to each fully paid ordinary share.
	Where the Group purchases its own share capital (treasury shares), the consideration paid, including and directly attributable to incremental costs are deducted from share capital until the shares are cancelled or reissued. Where such shares are reissued, any consideration received, net of any directly attributable transaction costs, are included in share capital.
	During the year, nil shares were repurchased on market and held as treasury stock (2020: 110,623 shares).
Dividends	The dividends are fully imputed. Supplementary dividends of \$0.407 million (2020: \$0.588 million) were paid to shareholders that are not tax residents in New Zealand, for which the Group received a foreign tax credit entitlement.
Share Based Payment Reserve – Container Volume Commitment	On 1 August 2014 the Parent Company issued 2,000,000 shares as a volume rebate to Kotahi as part of a 10 year freight alliance. Due to the Parent Company completing a 5:1 share split on 17 October 2016, the number of shares originally issued to Kotahi increased to 10,000,000. Of these shares, 8,500,000 are subject to a call option allowing the Parent Company to "call" shares back at zero cost if Kotahi fails to meet the volume commitments.
Agreement	The increase in the reserve of \$2.191 million (2020: \$1.277 million) recognises the shares earned based on containers delivered during the period.
	The grant-date fair value of equity settled share based payments is recognised as a rebate against revenue, with a corresponding increase in equity, over the vesting period. The amount recognised as a rebate is adjusted to reflect the number of awards for which the related service is expected to be met, such that the amount ultimately recognised is based on the number of awards that meet the related service conditions at the vesting date.
Share Based Payments Reserve – Management Long Term Incentive	Share rights are granted to employees in accordance with the Parent Company's Management Long Term Incentive Plan. The fair value of share rights granted under the plan are measured at grant date and recognised as an employee expense over the vesting period with a corresponding increase in equity. The fair value at grant date of the share rights are independently determined using an appropriate valuation model that takes into account the terms and conditions upon which they were granted (refer to note 24).
	This reserve is used to record the accumulated value of the unvested shares rights, which have been recognised as an expense in the income statement. Upon the vesting of share rights, the balance of the reserve relating to the share rights is offset against the cost of treasury stock allotted to settle the obligation, with any difference in the cost of settling the commitment transferred to retained earnings.
Hedging Reserve	The hedging reserve comprises the effective portion of the cumulative net change in fair value of cash flow hedging instruments, related to hedged transactions that have not yet occurred.
<b>Revaluation Reserve</b>	The revaluation reserve relates to the revaluation of land, buildings, wharves and hardstanding, and harbour improvements.

#### **EARNINGS PER SHARE** 18

#### Earnings per share

Net profit attributable to ordinary shareholders (NZ\$000) Weighted average number of ordinary shares (net of treasury stock) Basic earnings per share (cents) Weighted average number of ordinary shares (net of treasury stock) Diluted earnings per share (cents)

#### \*Refer to note 15(c).

Policies	The Group presents basic and diluted by dividing the profit or loss attributable number of ordinary shares outstanding
	Diluted EPS adjusts for any commitme the basic EPS. The Parent Company ha Incentive Plan share rights (refer to not to note 17). Diluted EPS is calculated by assume conversion of the share rights.

#### 19 LOANS AND BORROWINGS

This note provides information about the contractual terms of the Group's interest bearing loans and borrowings.

2021	Maturity	Coupon	Committed Facilities NZ\$000	Undrawn Facilities NZ\$000	Carrying Value NZ\$000
Non-current					
Fixed rate bond	2025	1.02%	100,000	0	100,000
Standby revolving cash advance facility	2024	Floating	100,000	0	100,000
Standby revolving cash advance facility	2023	Floating	200,000	185,000	15,000
Standby revolving cash advance facility	2022	Floating	130,000	130,000	0
Total non-current			530,000	315,000	215,000
Current					
Standby revolving cash advance facility	2022	Floating	50,000	0	50,000
Multi option facility	2021	Floating	5,000	5,000	0
Commercial papers	<3 months	Floating	0	0	220,000
Total current			55,000	5,000	270,000
Total			585,000	320,000	485,000

tal	
tal current	
mmercial papers	<3 mont
Iti option facility	2021

	2021	2020 Restated*
	102,375	88,679
) for basic earnings per share	672,377,703	671,685,796
	15.2	13.2
) for diluted earnings per share	680,775,549	680,771,040
	15.0	13.0

d earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated ole to ordinary shareholders of the Parent Company by the weighted average ng for the Parent Company during the period.

nents the Parent Company has to issue shares in the future that would decrease has two types of dilutive potential ordinary shares, Management Long Term ote 24) and Container Volume Commitment Agreement share rights (refer by adjusting the weighted average number of ordinary shares outstanding to

Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

### **19 LOANS AND BORROWINGS (CONTINUED)**

2020		Maturity	Coupon	Committed Facilities NZ\$000	Undrawn Facilities NZ\$000	Carrying Value NZ\$000
Non-current						
Standby revolving cash a	dvance facility	2023	Floating	200,000	121,000	79,000
Standby revolving cash a	dvance facility	2022	Floating	180,000	130,000	50,000
Standby revolving cash a	dvance facility	2021	Floating	200,000	100,000	100,000
Advances from employe	es	Various	0%	0	0	458
Total non-current				580,000	351,000	229,458
Current						
Fixed rate bond		2021	4.792%	75,000	0	75,000
Multi option facility		2020	Floating	5,000	5,000	C
Commercial papers		<3 months	Floating	0	0	184,000
Total current				80,000	5,000	259,000
Total				660,000	356,000	488,458
Elwad Data Davida		lirment losses.	illion five al as to b	d with first set of the	00.000	005
	The Parent Company Commercial papers a	has issued a \$100 m re secured, short terr	m discounted debt	instruments issued by	, the Parent Comp	pany for
	The Parent Company Commercial papers au funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the G paper debt being inter	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Group had \$220 millio ue to this classificati Group does not have	n discounted debt s banking arrangen on of commercial po on, the Group's curr any liquidity or wor	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed t king capital concerns	y the Parent Comp al paper programm ified within current the Group's current as a result of the o	pany for me is fully nt liabilities nt assets. commercial
Commercial Papers Standby Revolving Cash Advance	The Parent Company Commercial papers au funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the G	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Group had \$220 millio ue to this classificati Group does not have changeable with dire has a \$480 million fin monwealth Bank of J	m discounted debt s banking arrangen on of commercial pr on, the Group's curr any liquidity or wor act borrowings with nancing arrangeme Australia, New Zeal	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed t king capital concerns in the standby revolvir ont with ANZ Bank New and Branch and MUF(	y the Parent Comp al paper programm ified within curren the Group's curren as a result of the ong cash advance f w Zealand Limited G Bank, Ltd, Auck	bany for me is fully nt liabilities nt assets. commercial facility which is d, Bank of New land Branch
Fixed Rate Bonds Commercial Papers Standby Revolving Cash Advance Facility Agreement Multi Option Facility	The Parent Company Commercial papers at funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the G paper debt being inter a term facility. The Parent Company Zealand Limited, Com (2020: \$580 million).	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Froup had \$220 millio ue to this classificati Group does not have changeable with direct has a \$480 million fit monwealth Bank of 7 The facility, which is s has a \$5 million mult	m discounted debt s banking arrangen on of commercial p on, the Group's cur any liquidity or wor ect borrowings with nancing arrangeme Australia, New Zeal eccured, provides fo	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed t king capital concerns in the standby revolvir ent with ANZ Bank Ner and Branch and MUF( or both direct borrowir	y the Parent Comp al paper programm sified within current the Group's current as a result of the o ng cash advance f w Zealand Limited G Bank, Ltd, Auck angs and support for	bany for me is fully nt liabilities nt assets. commercial facility which is d, Bank of New land Branch pr issuance of
Commercial Papers Standby Revolving Cash Advance Facility Agreement Multi Option Facility	The Parent Company Commercial papers au funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the G paper debt being inter a term facility. The Parent Company Zealand Limited, Com (2020: \$580 million). T commercial papers. The Parent Company	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Group had \$220 millio ue to this classificati Group does not have changeable with direct has a \$480 million fin monwealth Bank of , The facility, which is s has a \$5 million mult ements (2020: \$5 mi d rate bonds are secu- million), mortgages on	m discounted debt s banking arrangen on of commercial pro on, the Group's curr any liquidity or wor act borrowings with nancing arrangeme Australia, New Zeal recured, provides for i option facility with llion). ured by way of a sec ver the land and buil	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed the king capital concerns in the standby revolvir ent with ANZ Bank New and Branch and MUF( or both direct borrowir Bank of New Zealance urity interest over cert ding assets (\$1,073.49	y the Parent Comp al paper programm ified within current the Group's current as a result of the of ag cash advance f w Zealand Limited G Bank, Ltd, Auck ags and support for I Limited, used for an floating plant a 8 million, 2020; \$5	bany for me is fully nt liabilities nt assets. commercial facility which i d, Bank of New land Branch or issuance of short term assets (\$15.95- 062.784 millior
Commercial Papers Standby Revolving Cash Advance Facility Agreement Multi Option Facility Security	The Parent Company Commercial papers at funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the C paper debt being inter a term facility. The Parent Company Zealand Limited, Com (2020: \$580 million). T commercial papers. The Parent Company working capital require Bank facilities and fixed million, 2020: \$16.620 and by a general secur million). The Parent Company permit the Parent Com Parent Company to m gearing ratios.	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Aroup had \$220 millio ue to this classificati Group does not have rchangeable with dire has a \$480 million fin monwealth Bank of <i>i</i> The facility, which is s has a \$5 million mult ements (2020: \$5 mi d rate bonds are secu- million), mortgages ov ity agreement over th borrows under a neg npany to grant any se aintain certain levels	m discounted debt s banking arrangen on of commercial pro- on, the Group's curr any liquidity or worl ext borrowings within nancing arrangeme Australia, New Zeal ecured, provides for i option facility with llion). ured by way of a sec- ver the land and buil ne assets of the Pare gative pledge arrange ecurity interest over of shareholders' fu	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed the king capital concerns in the standby revolvir and Branch and MUFG or both direct borrowir Bank of New Zealance urity interest over cert ding assets (\$1,073.49 ent Company (\$1,956.2 gement, which with lim r its assets. The negat unds and operate withi	y the Parent Comp al paper programm ified within current the Group's current as a result of the of ag cash advance f w Zealand Limited G Bank, Ltd, Auck ags and support for a Limited, used for a million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 219 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 211 million, 2020; \$ 211 million, 2020; \$ 212 million, 2020; \$ 213 million, 2020; \$ 214 million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 210 million, 200; \$ 210 million, 200; \$ 210 milli	bany for me is fully nt liabilities nt assets. commercial facility which is d, Bank of New land Branch or issuance of r short term assets (\$15.95 262.784 millior \$1,768.615 es does not equires the
Commercial Papers Standby Revolving Cash Advance Facility Agreement Multi Option Facility Security	The Parent Company         Commercial papers at funding requirements         backed by committed         At 30 June 2021 the G (2020: \$184 million). D         Despite this fact, the C         paper debt being inter a term facility.         The Parent Company         Zealand Limited, Com (2020: \$580 million). T         commercial papers.         The Parent Company         working capital require         Bank facilities and fixed million, 2020: \$16.620 and by a general secur million).         The Parent Company         paper debt being inter	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Aroup had \$220 millio ue to this classificati Group does not have rchangeable with dire has a \$480 million fin monwealth Bank of <i>i</i> The facility, which is s has a \$5 million mult ements (2020: \$5 mi d rate bonds are secu- million), mortgages ov ity agreement over th borrows under a neg npany to grant any se aintain certain levels	m discounted debt s banking arrangen on of commercial pro- on, the Group's curr any liquidity or worl ext borrowings within nancing arrangeme Australia, New Zeal ecured, provides for i option facility with llion). ured by way of a sec- ver the land and buil ne assets of the Pare gative pledge arrange ecurity interest over of shareholders' fu	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed the king capital concerns in the standby revolvir and Branch and MUFG or both direct borrowir Bank of New Zealance urity interest over cert ding assets (\$1,073.49 ent Company (\$1,956.2 gement, which with lim r its assets. The negat unds and operate withi	y the Parent Comp al paper programm ified within current the Group's current as a result of the of ag cash advance f w Zealand Limited G Bank, Ltd, Auck ags and support for a Limited, used for a million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 219 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 211 million, 2020; \$ 211 million, 2020; \$ 212 million, 2020; \$ 213 million, 2020; \$ 214 million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 210 million, 200; \$ 210 million, 200; \$ 210 milli	bany for me is fully nt liabilities nt assets. commercial facility which i d, Bank of New land Branch or issuance of short term assets (\$15.95- 262.784 millior \$1,768.615 es does not equires the
Commercial Papers Standby Revolving Cash Advance Facility Agreement	The Parent Company Commercial papers at funding requirements backed by committed At 30 June 2021 the G (2020: \$184 million). D Despite this fact, the C paper debt being inter a term facility. The Parent Company Zealand Limited, Com (2020: \$580 million). T commercial papers. The Parent Company working capital require Bank facilities and fixed million, 2020: \$16.620 and by a general secur million). The Parent Company permit the Parent Com Parent Company to m gearing ratios.	has issued a \$100 m re secured, short terr as a component of it term bank facilities. Aroup had \$220 millio ue to this classificati Aroup does not have changeable with direct has a \$480 million fii monwealth Bank of / The facility, which is s has a \$5 million mult ements (2020: \$5 million dirate bonds are secu- million), mortgages on ity agreement over the borrows under a neg npany to grant any se aintain certain levels has complied with al rate loans and borrows trates that are available	m discounted debt s banking arrangen on of commercial pro on, the Group's curr any liquidity or worl act borrowings with mancing arrangeme Australia, New Zeal recured, provides for i option facility with llion). ured by way of a sec ver the land and buil ne assets of the Pare cative pledge arrange curity interest over of shareholders' fu l covenants during the wings is calculated able for similar finar	instruments issued by nents. The commercia aper debt that is class rent liabilities exceed the king capital concerns in the standby revolvir ont with ANZ Bank New and Branch and MUF( or both direct borrowir Bank of New Zealance durity interest over cert ding assets (\$1,073.49 ent Company (\$1,956.2) gement, which with lim r its assets. The negat inds and operate withing the reporting periods.	y the Parent Comp al paper programm sified within current the Group's current as a result of the of ag cash advance for w Zealand Limited G Bank, Ltd, Auck ags and support for a limited, used for a million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 210 million, 2020; \$ 211 million, 2020; \$ 212 million, 2020; \$ 213 million, 2020; \$ 214 million, 2020; \$ 214 million, 2020; \$ 214 million, 2020; \$ 215 million, 2020; \$ 216 million, 2020; \$ 217 million, 2020; \$ 218 million, 2020; \$ 219 million, 2020; \$ 210	bany for me is fully nt liabilities nt assets. commercial facility which i d, Bank of New dand Branch or issuance of r short term assets (\$15.95- 062.784 million \$1,768.615 es does not equires the nance and del ash flows at f variable rate

### 20 DERIVATIVE FINANCIAL INSTRUMENTS

The details of hedging instruments and hedged items are as follows:

Total			77	(14,914)	0	(240,000)	14,526	(3)	
hedge	exchange derivatives	property and equipment							million
hedge Cash flow	derivatives Foreign	borrowings Plant,	77	0	0	0	77	0	millior USD1.410
Cash flow	Interest rate	Loans and	0	(14,914)	0	(240,000)	14,449	(3)	NZD375.000
2021	Hedging Instrument	Hedging item	Carrying A Hedging Ir Assets NZ\$000	Amount of nstrument (Liabilities) NZ\$000	, 0	Amount of ed Item (Liabilities) NZ\$000	Change in Fair Value Used for Calculating Hedge Effectiveness NZ\$000	Change in Fair Value Used for Calculating Hedge Ineffectiveness NZ\$000	Notional* Amount of Hedging Instrument

\*Includes forward starting derivatives.

			Carrying A Hedging Ir		, 0	Amount of ed Item	Change in Fair Value Used for Calculating	Change in Fair Value Used for Calculating	Notional*
2020	Hedging Instrument	Hedging item	Assets NZ\$000	(Liabilities) NZ\$000	Assets NZ\$000	(Liabilities) NZ\$000	Hedge Effectiveness NZ\$000	Hedge Ineffectiveness NZ\$000	Amount of Hedging Instrument
Cash flow hedge	Interest rate derivatives	Loans and borrowings	0	(29,359)	0	(180,000)	(7,593)	1	NZD280.000 million
Cash flow hedge	Foreign exchange derivatives	Plant, property and equipment	0	0	0	0	266	0	0
Total				(29,359)		(180,000)	(7,327)	1	_

\*Includes forward starting derivatives.

The details of movements within the hedging reserve are as follows:

Opening balance
Fair value gains / (losses)
Ineffective portion transferred to income statement
Amortisation of interest rate collar premium
Movement in hedging reserve of Equity Accounted Investees
Tax impact (refer to note 9)
Closing balance

2021 NZ\$000	2020 NZ\$000
(22,375)	(16,975)
14,523	(7,327)
3	(1)
86	86
496	(186)
(4,091)	2,028
(11,358)	(22,375)

Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### 20 **DERIVATIVE FINANCIAL INSTRUMENTS (CONTINUED)**

Policies

The Group uses derivative financial instruments to hedge its exposure to foreign exchange, commodity and interest rate risks arising from operational, financing and investment activities. In accordance with its Treasury Policy, the Group does not hold or issue derivative financial instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

Derivative financial instruments qualifying for hedge accounting are classified as non-current if the maturity of the instrument is greater than 12 months from reporting date and current if the instrument matures within 12 months from reporting date. Derivatives accounted for as trading instruments are classified as current.

Derivative financial instruments are recognised initially at fair value and transaction costs are expensed immediately. Subsequent to initial recognition, derivative financial instruments are stated at fair value. The gain or loss on remeasurement to fair value is recognised immediately in the income statement. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the hedging relationship.

The Group's hedging policy parameters are:

#### Interest Rate Derivatives

Debt Maturity	Minimum Hedging %	Maximum Hedging %
Within one year	45	100
One to three years	30	85
Three to seven years	15	65
Seven to ten years	0	50

#### Foreign Exchange Derivatives

Expenditure	Minimum Hedging %	Maximum Hedging %
Upon Board approval of capital expenditure denominated in a foreign currency	0	50
Upon signing of contract with supplier for capital expenditure denominated in a foreign currency	75	100

**Cash Flow Hedges** 

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognised directly in the cash flow hedge reserve to the extent that the hedge is effective. To the extent that the hedge is ineffective, changes in fair value are recognised in the income statement. The effective portion of changes in fair value of hedging instruments is accumulated in the cash flow hedge reserve as a separate component of equity.

The Group determines the existence of an economic relationship between the hedging instrument and hedged item based on the currency, amount and timing of their respective cash flows. The Group assesses whether the derivative designated in each hedging relationship is expected to be and has been effective in offsetting changes in cash flows of the hedged item using the hypothetical derivative method.

The notional amount of the hedging instrument must match the designated amount of the hedged item for the hedge to be effective.

The Group's policy of ensuring a certain level of its interest rate risk exposure is at a fixed rate, is achieved partly by entering into fixed-rate instruments and partly by borrowing at a floating rate and using interest rate swaps as hedges of the variability in cash flows attributable to movements in interest rates. The Group applies a hedge ratio of 1:1.

- Sources of hedge ineffectiveness are:
- Material changes in credit risk that affect the hedging instrument but do not affect the hedged item.
- Drawn liabilities that fall below the hedging amount, causing the hedge ratio to exceed 100%.

If the hedging instrument no longer meets the criteria for hedge accounting, expires, or is sold, terminated or exercised, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in the hedging reserve remains there until the highly probable forecast transaction, upon which the hedging was based, occurs. When the hedged item is a non-financial asset, the amount recognised in the hedging reserve is transferred to the carrying amount of the asset when it is recognised. In other cases the amount recognised in the hedging reserve is transferred to the income statement in the same period that the hedged item affects the income statement.

#### 20 **DERIVATIVE FINANCIAL INSTRUMENTS (CONTINUED)**

S	value of derivatives that are not traded in ac	e markets is based on quoted market prices at the reporting date. The fa ctive markets (for example over-the-counter derivatives), are determined ques incorporating observable market data about conditions existing at
		ulated as the present value of the estimated future cash flows. The fair ermined using quoted forward exchange rates at the reporting date.
	Valuation Input	Source
	Interest rate forward price curve	Published market swap rates
	interest rate for ward price our ve	
	Discount rate for valuing interest rate derivatives	Published market interest rates as applicable to the remaining life of the instrument adjusted for the credit risk of the counterparty for assets and the credit risk of the Group for liabilities

**FINANCIAL INSTRUMENTS** 

21

Fair Values

#### The following tables show the classification, fair value and carrying amount of financial instruments held by the Group at reporting date:

2021	Fair Value Through Profit and Loss NZ\$000	Amortised Cost NZ\$000	Total Carrying Amount NZ\$000	Fair Value NZ\$000
Derivative financial instruments	77	0	77	77
Total non-current assets	77	0	77	77
Cash and cash equivalents	0	7,886	7,886	7,886
Receivables	0	59,688	59,688	59,688
Total current assets	0	67,574	67,574	67,574
Total assets	77	67,574	67,651	67,651
Liabilities				
Lease liabilities	0	41,041	41,041	41,041
Loans and borrowings	0	215,000	215,000	211,688
Derivative financial instruments	13,763	0	13,763	13,763
Contingent consideration	2,920	0	2,920	2,920
Total non-current liabilities	16,683	256,041	272,724	269,412
Lease liabilities	0	837	837	837
Loans and borrowings	0	270,000	270,000	270,000
Trade and other payables	0	10,460	10,460	10,460
Derivative financial instruments	1,151	0	1,151	1,151
Contingent consideration	434	0	434	434
Total current liabilities	1,585	281,297	282,882	282,882
Total liabilities	18,268	537,338	555,606	552,294

measurement hierarchy (refer to note 2).

Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### **FINANCIAL INSTRUMENTS (CONTINUED)** 21

Total liabilities	29,359	521,171	550,530	552,206
Total current liabilities	0	266,903	266,903	268,579
Trade and other payables	0	7,311	7,311	7,311
Loans and borrowings	0	259,000	259,000	260,676
Lease liabilities	0	592	592	592
Total non-current liabilities	29,359	254,268	283,627	283,627
Derivative financial instruments	29,359	0	29,359	29,359
Loans and borrowings	0	229,458	229,458	229,458
Lease liabilities	0	24,810	24,810	24,810
Liabilities				
Total assets	0	57,581	57,581	57,581
Total current assets	0	57,581	57,581	57,581
Receivables	0	49,016	49,016	49,016
Cash and cash equivalents	0	8,565	8,565	8,565
2020	NZ\$000	NZ\$000	NZ\$000	NZ\$000
	Fair Value Through Profit and Loss	Amortised Cost	Total Carrying Amount	Fair Value

**Financial Risk** Management

The Group's overall financial risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group.

The Board of Directors has overall responsibility for the establishment and oversight of the Group's financial risk management framework. The Audit Committee is responsible for developing and monitoring the Group's financial risk management policies, and reports regularly to the Board of Directors on its activities.

The Group's financial risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Financial risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities.

The Board of Directors oversees how management monitors compliance with the Group's financial risk management policies and procedures and reviews the adequacy of the financial risk management framework in relation to the risks faced by the Group.

#### (a) Credit Risk

The Group recognises an allowance for expected credit losses (ECLs) for all financial assets. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate.

For advances to Equity Accounted Investees, which have not had a significant increase in credit risk since initial recognition, ECLs are calculated based on the probability of a default event occurring within the next 12 months. An industry-accepted probability of default is obtained annually from the Standard & Poor's Global Corporate Default Study for use in this calculation.

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead, recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for any significant known amounts that are not receivable.

#### **FINANCIAL INSTRUMENTS (CONTINUED)** 21

2021		Not Past Due	Past Due 0-30 Days	Past Due 30-60 Days	More Than 60 Days	Т
Expected loss rate (%)		0	0	0	0	
Gross carrying amount -	trade receivables (NZ\$000)	45,054	10,570	1,946	671	58
Loss allowance on trade r	eceivables (NZ\$000)	0	0	0	0	
Movements in the provisio	on for impairment of financial ass	sets are:				
					2021 NZ\$000	20 NZ\$0
Opening belongs					682	5
Opening balance Provision for trade receiva	ables				(201)	
	Equity Accounted Investees				(216)	
Bad debts written off					0	
Closing balance					265	6
Management Policies	contractual obligations. Financia		nich potentially su	ibject the Group to		ally consis
inaliagement Policies	contractual obligations. Financia of bank balances, trade receival The Group only transacts in tree with Board approved counterp be New Zealand registered bar monitors the credit quality of the non-performance. The Group adheres to a credit creditworthiness before the Gr performance is constantly mor with the Group on cash terms.	bles, advances to easury activity (ir larties. Unless ot nks with a Stand- ne financial instit policy that requi roup's standard p nitored with cust	hich potentially su o Equity Account herwise approve ard & Poor's crec utions that are co res each new cus payment terms a omers not meeti	bject the Group to ed Investees and o ent, borrowing and d by the Board, co lit rating of A or ab punterparties and stomer to be analy nd conditions are ng creditworthine	o credit risk, princip derivative financial d derivative transa punterparties are r pove. The Group or does not anticipat ysed individually fo offered. Customer	ally consis instrumen ctions) equired to ontinuous ce any or payment
Default	of bank balances, trade receival The Group only transacts in tre- with Board approved counterp be New Zealand registered bar monitors the credit quality of th non-performance. The Group adheres to a credit creditworthiness before the Gr performance is constantly mor	bles, advances to easury activity (ir arties. Unless ot nks with a Stand ne financial instit policy that requi roup's standard p nitored with cust The Group gene ial asset to be in	hich potentially su o Equity Account herwise approve and & Poor's crea- utions that are co res each new cu bayment terms a omers not meeti rally does not rea- default when th	abject the Group to ed Investees and o ent, borrowing and d by the Board, oc lit rating of A or at pounterparties and stomer to be analy nd conditions are ng creditworthine quire collateral. e borrower is unlil	derivative financial derivative financial derivative transa punterparties are r pove. The Group of does not anticipat ysed individually fo offered. Customer ss being required f	vally consis instrumen ctions) equired to ontinuous te any or r payment to transac
	of bank balances, trade receival The Group only transacts in tre- with Board approved counterp be New Zealand registered bar monitors the credit quality of th non-performance. The Group adheres to a credit creditworthiness before the Gr performance is constantly mor with the Group on cash terms. The Group considers a financial	bles, advances to easury activity (ir larties. Unless ot hks with a Stand- ne financial instit policy that requi roup's standard p nitored with cust The Group gene ial asset to be in course by the Gr a financial asse	hich potentially su be Equity Account including investme herwise approve and & Poor's crea- utions that are co the seach new cus payment terms a comers not meeti rally does not reet default when the roup to actions s t is written off wh	abject the Group to ed Investees and of ent, borrowing and d by the Board, co lit rating of A or at bunterparties and stomer to be analy nd conditions are ng creditworthine quire collateral. e borrower is unlii uch as security (if nen the Group has	o credit risk, princip derivative financial d derivative transa punterparties are r pove. The Group of does not anticipat ysed individually for offered. Customen ss being required f kely to pay its creat f any is held).	ally consis instrumen ctions) equired to portinuousi e any or payment to transac dit obligati

Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### FINANCIAL INSTRUMENTS (CONTINUED) 21

#### (b) Liquidity Risk

Total

The following table sets out the contractual cash outflows for all financial liabilities (including estimated interest payments) and derivatives:

Itabilities           Loans and borrowings         (485,000)         (494,870)         (386,895)         (1,446)         (2,665)         (103,864)         0           Lease liabilities         (14,1878)         (85,032)         (1,469)         (1,440)         (2,773)         (8,227)         (71,123)           Trade and other payables         (10,460)         (10,460)         0         0         0         0         0           Contingent consideration         (3,354)         (3,881)         0         (499)         (534)         (2,848)         0           Total non-derivatives         (540,692)         (594,243)         (398,824)         (3,335)         (5,972)         (114,939)         (71,123)           Derivatives         Interest rate derivatives         (14,914)         (18,954)         (3,833)         (3,492)         (4,693)         (6,726)         (210)           Cash flow hedges - outflow         (14,914)         (16,554)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total derivatives         (14,914)         (16,597)         (402,657)         (6,877)         (10,600)         (120,578)         More Than 5 Years           2020         N25000         N25000         N2	2021	Statement of Financial Position NZ\$000	Contractual Cash Flows NZ\$000	6 Months or Less NZ\$000	6–12 Months NZ\$000	1-2 Years NZ\$000	2-5 Years NZ\$000	More Than 5 Years NZ\$000
Lease liabilities         (41,878)         (85,032)         (1,469)         (1,440)         (2,773)         (6,227)         (71,123)           Trade and other payables         (10,460)         (10,460)         (10,460)         0         0         0         0           Contingent consideration         (3,354)         (3,881)         0         (499)         (534)         (2,848)         0           Total non-derivative financial liabilities         (540,692)         (594,243)         (398,824)         (3,385)         (5,972)         (114,939)         (71,123)           Derivatives         (14,914)         (18,954)         (3,833)         (3,492)         (4,693)         (6,726)         (210)           Cash flow hedges - outflow         (14,914)         (16,554)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total derivatives         (14,914)         (16,554)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total derivatives         (14,914)         (16,554)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total derivatives         (14,914)         (16,554)         (3,833)         (3,492)         (4,628)         (5,693)	Non-derivative financial liabilities							
Trade and other payables       (10,460)       (10,460)       (10,460)       0       0       0       0         Contingent consideration       (3,354)       (3,881)       0       (499)       (534)       (2,848)       0         Total non-derivative financial liabilities       (540,692)       (594,243)       (398,824)       (3,385)       (5,972)       (114,939)       (71,123)         financial liabilities       (14,914)       (18,954)       (3,833)       (3,492)       (4,693)       (6,726)       (210)         Cash flow hedges - outflow       (14,914)       (18,954)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,966)       Kerrs5 Vears         2020       NZ\$000       NZ\$000 <td< td=""><td>Loans and borrowings</td><td>(485,000)</td><td>(494,870)</td><td>(386,895)</td><td>(1,446)</td><td>(2,665)</td><td>(103,864)</td><td>0</td></td<>	Loans and borrowings	(485,000)	(494,870)	(386,895)	(1,446)	(2,665)	(103,864)	0
Contingent consideration         (3,354)         (3,881)         0         (499)         (534)         (2,848)         0           Total non-derivative financial liabilities         (540,692)         (594,243)         (398,824)         (3,385)         (5,972)         (114,939)         (71,123)           Derivatives         Interest rate derivatives         (14,914)         (18,954)         (3,833)         (3,492)         (4,693)         (6,726)         (210)           Cash flow hedges - outflow         0         2,600         0         0         655         1,087         1,448           Total erivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total erivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (59,885)           Contractual         6 Months         6-12         1-2         2-5         More Than           2020         Pasition         Coash Flows         Or Less         Months         Years         Years         Years         Years <t< td=""><td>Lease liabilities</td><td>(41,878)</td><td>(85,032)</td><td>(1,469)</td><td>(1,440)</td><td>(2,773)</td><td>(8,227)</td><td>(71,123)</td></t<>	Lease liabilities	(41,878)	(85,032)	(1,469)	(1,440)	(2,773)	(8,227)	(71,123)
Total on-derivative financial liabilities         (540,692)         (594,243)         (398,824)         (3,385)         (5,972)         (114,939)         (71,123)           Derivatives         Interest rate derivatives         Interest rat	Trade and other payables	(10,460)	(10,460)	(10,460)	0	0	0	0
financial liabilities           Derivatives           Cash flow hedges – outflow         (14,914)         (18,954)         (3,833)         (3,492)         (4,693)         (6,726)         (210)           Cash flow hedges – outflow         0         2,600         0         0         65         1,087         1,448           Total derivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (69,885)           Z020         Nzšo00         Nzš000         Nzš000 </td <td>Contingent consideration</td> <td>(3,354)</td> <td>(3,881)</td> <td>0</td> <td>(499)</td> <td>(534)</td> <td>(2,848)</td> <td>0</td>	Contingent consideration	(3,354)	(3,881)	0	(499)	(534)	(2,848)	0
Interest rate derivatives           Cash flow hedges - outflow         (14,914)         (18,954)         (3,833)         (3,492)         (4,693)         (6,726)         (210)           Cash flow hedges - inflow         0         2,600         0         0         65         1,087         1,448           Total derivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total derivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (69,885)           2020         Statement of Financial Position NZ\$000         Contractual of Lease Months         6-12         1-2         2-5         More Than 5 Years           2020         NZ\$000         NZ\$	Total non-derivative financial liabilities	(540,692)	(594,243)	(398,824)	(3,385)	(5,972)	(114,939)	(71,123)
Cash flow hedges - outflow       (14,914)       (18,954)       (3,833)       (3,492)       (4,693)       (6,726)       (210)         Cash flow hedges - inflow       0       2,600       0       0       65       1,087       1,448         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total derivatives       (14,914)       (16,354)       (3,833)       (3,492)       (4,628)       (5,693)       1,238         Total       (555,606)       (610,597)       (402,657)       (6,877)       (10,600)       (120,578)       (69,885)         2020       Nz\$000       Nz\$00	Derivatives							
Cash flow hedges - inflow         0         2,600         0         0         65         1,087         1,448           Total derivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (69,885)           Total         Contractual of Financial Position         6 Months Cash Flows NZ\$000         6-12 NZ\$000         1-2 NZ\$000         2-5 NZ\$000         More Than 5 Years           2020         Position NZ\$000         NZ\$000	Interest rate derivatives							
Total derivatives         (14,914)         (16,354)         (3,833)         (3,492)         (4,628)         (5,693)         1,238           Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (69,885)           Statement of Financial Position Statement of Financial Position NZ\$000         Contractual Cash Flows NZ\$000         6 Months or Less Months Vears NZ\$000         6-12 NZ\$000         1-2 NZ\$000         2-5 NZ\$000         More Than 5 Years Vears Vears Vears Vears VEADOD         5 Years Statement 5 Years           2020         NZ\$000         NZ\$000         NZ\$000         NZ\$000         NZ\$000         NZ\$000           Non-derivative financial liabilities         Loans and borrowings         (488,458)         (498,575)         (483,875)         (11,149)         (1,818)         (1,733)         0           Lease liabilities         (25,402)         (50,326)         (793)         (790)         (1,552)         (4,263)         (42,928)           Trade and other payables         (7,311)         (7,311)         (7,311)         0         0         0         0           Total non-derivative financial liabilities         (521,171)         (556,212)         (491,979)         (11,939)         (3,370)         (5,996)         (42,928)	Cash flow hedges - outflow	(14,914)	(18,954)	(3,833)	(3,492)	(4,693)	(6,726)	(210)
Total         (555,606)         (610,597)         (402,657)         (6,877)         (10,600)         (120,578)         (69,885)           2020         Statement of Financial Position XZ\$000         Contractual Contractual Position XZ\$000         6 Months or Less Months         6-12 Years Y	Cash flow hedges - inflow	0	2,600	0	0	65	1,087	1,448
Statement of Financial Position         Contractual Cash Flows NZ\$000         6 Months or Less ON         6-12 NZ\$000         1-2 NZ\$000         2-5 NZ\$000         More Than 5 Years NZ\$000           Non-derivative financial liabilities         K488,458         (498,575)         (483,875)         (11,149)         (1,818)         (1,733)         0           Lease liabilities         (25,402)         (50,326)         (793)         (790)         (1,552)         (4,263)         (42,928)           Trade and other payables         (7,311)         (7,311)         0         0         0           Total non-derivatives         (521,171)         (556,212)         (491,979)         (11,939)         (3,370)         (5,996)         (42,928)           Interest rate derivatives         Cash flow hedges – outflow         (29,359)         (30,947)         (2,931)         (3,469)         (7,930)         (15,333)         (1,284)	Total derivatives	(14,914)	(16,354)	(3,833)	(3,492)	(4,628)	(5,693)	1,238
of Financial Position NZ\$000         Contractual Cash Flows NZ\$000         6 Months or Less NZ\$000         6-12 NZ\$000         1-2 Years NZ\$000         2-5 Years NZ\$000         More Than 5 Years NZ\$000           Non-derivative financial liabilities         NZ\$000         <	Total	(555,606)	(610,597)	(402,657)	(6,877)	(10,600)	(120,578)	(69,885)
Loans and borrowings       (488,458)       (498,575)       (483,875)       (11,149)       (1,818)       (1,733)       0         Lease liabilities       (25,402)       (50,326)       (793)       (790)       (1,552)       (4,263)       (42,928)         Trade and other payables       (7,311)       (7,311)       0       0       0       0         Total non-derivative financial liabilities       (521,171)       (556,212)       (491,979)       (11,939)       (3,370)       (5,996)       (42,928)         Derivatives       Interest rate derivatives       (29,359)       (30,947)       (2,931)       (3,469)       (7,930)       (15,333)       (1,284)	2020	of Financial Position	Cash Flows	or Less	Months	Years	Years	More Than 5 Years NZ\$000
Lease liabilities       (25,402)       (50,326)       (793)       (790)       (1,552)       (4,263)       (42,928)         Trade and other payables       (7,311)       (7,311)       (7,311)       0       0       0       0         Total non-derivative financial liabilities       (521,171)       (556,212)       (491,979)       (11,939)       (3,370)       (5,996)       (42,928)         Derivatives       Interest rate derivatives       2       (30,947)       (2,931)       (3,469)       (7,930)       (15,333)       (1,284)	Non-derivative financial liab	oilities						
Trade and other payables       (7,311)       (7,311)       (7,311)       0       0       0       0         Total non-derivative financial liabilities       (521,171)       (556,212)       (491,979)       (11,939)       (3,370)       (5,996)       (42,928)         Derivatives       Interest rate derivatives       (30,947)       (2,931)       (3,469)       (7,930)       (15,333)       (1,284)	Loans and borrowings	(488,458)	(498,575)	(483,875)	(11,149)	(1,818)	(1,733)	0
Total non-derivative financial liabilities         (521,171)         (556,212)         (491,979)         (11,939)         (3,370)         (5,996)         (42,928)           Derivatives         Interest rate derivatives         Cash flow hedges - outflow         (29,359)         (30,947)         (2,931)         (3,469)         (7,930)         (15,333)         (1,284)	Lease liabilities	(25,402)	(50,326)	(793)	(790)	(1,552)	(4,263)	(42,928)
financial liabilities Derivatives Interest rate derivatives Cash flow hedges - outflow (29,359) (30,947) (2,931) (3,469) (7,930) (15,333) (1,284)	Trade and other payables	(7,311)	(7,311)	(7,311)	0	0	0	0
Interest rate derivatives Cash flow hedges - outflow (29,359) (30,947) (2,931) (3,469) (7,930) (15,333) (1,284)	Total non-derivative financial liabilities	(521,171)	(556,212)	(491,979)	(11,939)	(3,370)	(5,996)	(42,928)
Cash flow hedges - outflow (29,359) (30,947) (2,931) (3,469) (7,930) (15,333) (1,284)	Derivatives							
	Interest rate derivatives							
Total derivatives         (29,359)         (30,947)         (2,931)         (3,469)         (7,930)         (15,333)         (1,284)	Cash flow hedges – outflow	(29,359)	(30,947)	(2,931)	(3,469)	(7,930)	(15,333)	(1,284)
	Total derivatives	(29,359)	(30,947)	(2,931)	(3,469)	(7,930)	(15,333)	(1,284)

Liquidity and Funding Risk Management Policies	Liquidity risk is the risk that the Group will not be able to meet its financial obligations as and when they fall due. The Group's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient cash and borrowing facilities available to meet its liabilities when due, under both normal and adverse
	conditions. The Group's cash flow requirements and the utilisation of borrowing facilities are continuously monitored, and it is required that committed bank facilities are maintained at a minimum of 10% above maximum forecast usage.
	Funding risk is the risk that arises when either the size of borrowing facilities or the pricing thereof is not able to be replaced on similar terms, at the time of review with the Group's banks. To minimise funding risk it is Board policy to spread the facilities' renewal dates and the maturity of individual loans. Where this is not possible, extensions to, or the replacement of, borrowing facilities are required to be arranged at least six months prior to each facility's expiry.

(494,910)

(15,408)

(11,300)

(21,329)

(44,212)

(550,530)

(587,159)

#### **FINANCIAL INSTRUMENTS (CONTINUED)** 21

#### (c) Market Risk

#### Interest Rate Risk

At reporting date, the interest rate profile of the Group's interest bearing financial assets/(liabilities) were:

Fixed rate instruments				
Lease liabilities				
Fixed rate bonds	Fixed rate bonds			
Total				
Variable rate inst	ruments			
Commercial paper	S			
Standby revolving of	cash advance facility	/		
Interest rate deriva	tives			

Cash balances

#### Total

#### **Sensitivity Analysis**

If, at reporting date, bank interest rates had been 100 basis points higher/lower, with all other variables held constant, the result would increase/(decrease) post tax profit or loss and the hedging reserve by the amounts shown below. The analysis was performed on the same basis for 2020.

#### Variable rate instruments

Interest rate derivatives

Total as at 30 June 2021

#### Variable rate instruments

Interest rate derivatives

### Total as at 30 June 2020

Carrying Amount	
2021 NZ\$000	2020 NZ\$000
(41,878)	(25,402)
(100,000)	(75,000)
(141,878)	(100,402)
(220,000)	(184,000)
(165,000)	(229,000)
(14,914)	(29,359)
7,886	8,565
(392,028)	(433,794)

Pro	fit or Loss	Cash Flow	/Hedge Reserve
100 bp Increase NZ\$000	100 bp Decrease NZ\$000	100 bp Increase NZ\$000	100 bp Decrease NZ\$000
(2,731)	2,773	0	0
1,746	(1,746)	8,116	(8,652)
(985)	1,027	8,116	(8,652)
(2,918)	2,959	0	0
1,477	(1,477)	7,886	(8,360)
(1,441)	1,482	7,886	(8,360)

### Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

### 21 FINANCIAL INSTRUMENTS (CONTINUED)

#### **Profile of Timing**

The following table sets out the profile of timing of the notional amount of the hedging instrument:

			Maturity		
2021	Less Than 12 Months	1-4 Years	4-7 Years	More Than 7 Years	Total
Interest rate derivatives					
Notional amount (NZD\$000)	75,000	120,000	110,000	70,000	375,000
Average rate (%)	3.77	3.04	2.03	1.65	3.05
			Maturity		
2020	Less Than 12 Months	1-4 Years	4–7 Years	More Than 7 Years	Total
Interest rate derivatives					
Notional amount (NZD\$000)	0	110,000	150,000	20,000	280,000
Average rate (%)	3.88	3.49	2.72	0.99	3.42

Market Risk Management Policies	Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk. The Group uses derivative financial instruments such as interest rate swaps and foreign currency options to hedge certain risk exposures. All derivative transactions are carried out within the guidelines set out in the Group's Treasury Policy which has been approved by the Board of Directors. Generally the Group seeks to
	apply hedge accounting in order to manage volatility in the income statement.
Interest Rate Risk	Interest rate risk is the risk of financial loss, or impairment to cash flows in current or future periods, due to adverse movements in interest rates on borrowings or investments. The Group uses interest rate derivatives to manage its exposure to variable interest rate risk by converting variable rate debt to fixed rate debt.
	The Group enters into derivative transactions into International Swaps Derivatives Association (ISDA) master agreements. The ISDA agreements do not meet the criteria for offsetting in the balance sheet for accounting purposes.
Foreign Exchange Risk	Full disclosures on foreign exchange risk have not been presented as this risk is insignificant to the Group.

#### 22 TRADE AND OTHER PAYABLES

	2021 NZ\$000	2020 NZ\$000
Accounts payable	10,185	7,259
Accrued employee benefit liabilities	5,075	5,120
Accruals	22,187	19,635
Payables due to Equity Accounted Investees and related parties	275	52
Total trade and other payables	37,722	32,066

Policies	Trade and other payables are initially measured at fair value and subsequently measured at amortised cost.
Fair Values	The nominal value of trade and other payables are assumed to approximate their fair values due to their short term nature.

### 23 RELATED PARTY TRANSACTIONS

Related party transactions with related parties:

Transactions with Equity Accounted Investees Services provided to Port of Tauranga Limited Services provided by Port of Tauranga Limited Accounts receivable by Port of Tauranga Limited Advances by Port of Tauranga Limited Advances by Port of Tauranga Limited Services provided to Quality Marshalling (Mount Maunganui) Limited Services provided by Quality Marshalling (Mount Maunganui) Limited Accounts receivable by Quality Marshalling (Mount Maunganui) Limited Services provided to Timaru Container Terminal Limited Services provided by Timaru Container Terminal Limited

#### Transactions with key management personnel

Directors' fees recognised during the period

Executive officers' salaries and short term employee benefits recogn Executive officers' share based payments (equity settled) recognise Post employment executive officers' share based payments (equity

<b>Related Parties</b>	Related parties of the Group include the Securities Limited) or Ultimate Controllin
	Quayside Securities Limited owns 54.14% Quayside Securities Limited is beneficial
	Transactions with the Ultimate Controllin Limited, \$0.013 million (2020: \$0.021 milli
	In March 2013, the Ultimate Controlling P deepen the shipping channels. As a conc to be held in escrow in favour of the Ultim adverse effects on the environment arisin
	No related party debts have been written
Transactions With Key Management Personnel	During the year, the Group entered into tr These directorships have not resulted in operations, policies, or key decisions of th
	The Group does not provide any non-cas
	All members of the Parent Company's Ex Incentive Plans and may receive cash or

	2021	2020
	NZ\$000	NZ\$000
	754	511
	4,348	4,987
	154	27
	14	342
	1,400	5,319
ed	25	18
ed	2,045	4,028
nited	158	365
ed	2	1
	2,701	0
	1	0
	259	0
	707	704
	767	764
gnised during the period	5,216	2,965
ed during the period	62	1,414
y settled) recognised during the period	(186)	0

Doint Ventures disclosed in note 15 and the Controlling Entity (Quayside ng Party (Bay of Plenty Regional Council).

1% (2020: 54.14%) of the ordinary shares in Port of Tauranga Limited. ally owned by Bay of Plenty Regional Council.

ng Party during the period include services provided to Port of Tauranga llion).

Party granted Port of Tauranga Limited a resource consent to widen and dition of this consent, an environmental bond to the value of \$1.000 million is nate Controlling Party. The bond is to ensure the remedy of any unforeseen ing from the dredging. The resource consent expires on 6 June 2027.

n off, forgiven or provided for as doubtful during the year.

transactions with companies in which Group Directors hold directorships. I key management personnel having a significant influence over the these companies.

ash benefits to Directors in addition to their Directors' fees.

executive Management Team participate in Management Long Term r non-cash benefits as a result of these plans (refer to note 24).

## Notes to the Consolidated Financial Statements

FOR THE YEAR ENDED 30 JUNE 2021

#### MANAGEMENT LONG TERM INCENTIVE PLAN 24

Policy	The Group provides benefits to the Parent Company's Executive Management Team in the form of share based payment transactions, whereby executives render services in exchange for rights over shares (equity settled transactions) or cash settlements based on the price of the Parent Company's shares (cash settled transactions). The cost of the transactions is spread over the period in which the employees provide services and become entitled to the awards.								
	Equity Settled Trai	nsactions							
	instruments at the c	ity settled transactic date at which they ar r with a correspondir	e granted.	The cost of equ	ity settled tra	insactions is re	ecognised in t		
lanagement Long erm Incentive Plan – quity Settled	financial year 2019 year vesting period LTI plan replaces th	the Directors introc onwards. Under this I. The first granting c he former cash settl	s LTI plan, s of share rig ed plan.	share rights are hts under this L	sissued to pa TI plan occur	rticipating exe rred in the 201	ecutives and H 8 financial ye	nave a three ear and this	
	at nil cost, is subjec the achievement of	e rights, which entitl at to the executive re f certain earnings pe	emaining e er share (E	mployed by Po PS) and total sł	rt of Taurang hareholder re	a Limited durii turn (TSR) tar	ng the vesting gets.	g period and	
	For EPS share rights	granted, the proport	tion of shar	e rights that ves	t depends on	the Group ach	ieving EPS gro	owth targets	
	-	For TSR share rights granted, the proportion of share rights that vests depends on the Groups TSR performance ranking relative to the NZX50 index less Australian listed stocks.							
	the share rights are	performance hurdle forfeited.	s are not m	NET OF EXECUTIVE	es leave Port	of Tauranga Li	imited prior t	o vesting,	
	and the second	ayment expense rel a corresponding in	-					llion (2020:	
	-\$0.110 million) with		crease in t					llion (2020:	
	-\$0.110 million) with	a corresponding in	crease in t					Balance at 30 June	
	-\$0.110 million) with <i>Number of Share I</i>	a corresponding in Rights Issued to Ex Scheme	crease in t ecutives: Right	he share based Balance at 30 June	d payments re Granted During	eserve (refer to Vested During	o note 17). Forfeited During	Balance at 30 June 2021	
	-\$0.110 million) with Number of Share I Grant Date	a corresponding in Rights Issued to Exc Scheme End Date	crease in t ecutives: Right Type	he share based Balance at 30 June 2020	Granted During the Year	eserve (refer to Vested During the Year	Forfeited During the Year	Balance at 30 June 2021	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018	a corresponding in Rights Issued to Exe Scheme End Date 30 June 2020	crease in t ecutives: Right Type EPS	he share based Balance at 30 June 2020 121,934	Granted During the Year 0	Vested During the Year (22,205)	Forfeited During the Year (99,729)	Balance al 30 June 202 C	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 March 2018	a corresponding in Rights Issued to Exa Scheme End Date 30 June 2020 30 June 2020	crease in t ecutives: Right Type EPS TSR	Balance at 30 June 2020 121,934 101,612	Granted During the Year 0	Vested During the Year (22,205) (101,612)	Forfeited During the Year (99,729) O	Balance al 30 June 2021 C C 108,500	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 March 2018 1 July 2018	a corresponding in Rights Issued to Exc Scheme End Date 30 June 2020 30 June 2021	crease in t ecutives: Right Type EPS TSR EPS	Balance at 30 June 2020 121,934 101,612 108,500	Granted During the Year 0 0	Vested During the Year (22,205) (101,612) 0	Forfeited During the Year (99,729) 0	Balance at 30 June 2021 C C 108,500 90,417	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 March 2018 1 July 2018 1 July 2018	Rights Issued to Example a corresponding in Rights Issued to Example and Date and Date and June 2020 and June 2020 and June 2021	crease in t ecutives: Right Type EPS TSR EPS TSR	he share based Balance at 30 June 2020 121,934 101,612 108,500 90,417	Granted During the Year 0 0 0	Vested During the Year (22,205) (101,612) 0 0	Forfeited During the Year (99,729) 0 0 0	Balance al 30 June 2021 0 0 108,500 90,417 90,058	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 July 2018 1 July 2018 1 July 2019	A corresponding in Rights Issued to Exa Scheme End Date 30 June 2020 30 June 2020 30 June 2021 30 June 2021 30 June 2022	crease in the cutives: Right Type EPS TSR EPS TSR EPS TSR EPS	<i>Balance at</i> <i>30 June</i> <i>2020</i> 121,934 101,612 108,500 90,417 90,058	Granted During the Year 0 0 0 0 0	Vested During the Year (22,205) (101,612) 0 0 0	Forfeited During the Year (99,729) 0 0 0 0	Balance at 30 June 2021 0 0 108,500 90,417 90,058 75,050	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 July 2018 1 July 2018 1 July 2019 1 July 2019	A corresponding in Rights Issued to Exa Scheme End Date 30 June 2020 30 June 2020 30 June 2021 30 June 2021 30 June 2022 30 June 2022	crease in the cutives:	Balance at 30 June 2020           121,934           101,612           108,500           90,417           90,058           75,050	Granted During the Year 0 0 0 0 0 0 0 0 0	Vested During the Year (22,205) (101,612) 0 0 0 0	Forfeited During the Year (99,729) 0 0 0 0 0	Balance at 30 June 2021 0 0 108,500 90,417 90,058 75,050 88,409	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 July 2018 1 July 2018 1 July 2019 1 July 2019 1 July 2020	a corresponding in Rights Issued to Exa Scheme End Date 30 June 2020 30 June 2020 30 June 2021 30 June 2021 30 June 2022 30 June 2022 30 June 2022	crease in the cutives:	Balance at 30 June 2020           121,934           101,612           108,500           90,417           90,058           75,050           0	Granted During the Year 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Vested During the Year (22,205) (101,612) 0 0 0 0 0 0 0	Forfeited During the Year (99,729) 0 0 0 0 0 0 0	Balance at 30 June 2021 0 108,500 90,417 90,058 75,050 88,409 73,674	
	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 March 2018 1 July 2018 1 July 2018 1 July 2019 1 July 2020 1 July 2020 Total LTI Plan Share rights are va	a corresponding in Rights Issued to Exa Scheme End Date 30 June 2020 30 June 2020 30 June 2021 30 June 2021 30 June 2022 30 June 2022 30 June 2022	crease in the cutives: Right Type EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR	Balance at 30 June 2020           121,934           101,612           108,500           90,417           90,058           75,050           0           0           587,571	Granted During the Year 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Vested During the Year (22,205) (101,612) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Forfeited During the Year (99,729) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Balance at 30 June 2021 0 0 108,500 90,417 90,058 75,050 88,409 73,674 <b>526,108</b>	
Fair Value of Share Rights Granted	-\$0.110 million) with Number of Share I Grant Date 1 March 2018 1 March 2018 1 July 2018 1 July 2018 1 July 2019 1 July 2020 1 July 2020 Total LTI Plan Share rights are va	A corresponding in Rights Issued to Exc Scheme End Date 30 June 2020 30 June 2020 30 June 2021 30 June 2021 30 June 2022 30 June 2022 30 June 2023 30 June 2023 30 June 2023 30 June 2023 30 June 2023	crease in the cutives: Right Type EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR EPS TSR	Balance at 30 June 2020           121,934           101,612           108,500           90,417           90,058           75,050           0           0           587,571           e options at the the key inputs i Share Price	Granted During the Year 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Vested During the Year           (22,205)           (101,612)           0	Forfeited During the Year (99,729) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Balance at 30 June 2021 0 0 108,500 90,417 90,058 75,050 88,409 73,674 <b>526,108</b>	

#### 25 **CONTINGENT LIABILITIES**

<b>Ruakura Inland Port</b>	Refer to the Capital Commitments sec
LP (RIP)	Company may be required to fund.

#### 26 SUBSEQUENT EVENTS

Approval of Financial Statements	The financial statements were approved
Final and Special Dividend	A final dividend of 7.5 cents per share to The final dividend was not approved unt financial statements.
Covid-19	On Tuesday 17 August 2021 at 11.59pm, N case of Covid-19 in the community.
	This Alert Level escalation has had no m

	1 July 2019	30 June 2022	EPS	6.28	0.80	17.6	6.02
	1 July 2019	30 June 2022	TSR	6.28	0.80	17.6	2.72
	1 July 2020	30 June 2023	EPS	7.59	0.00	25.0	7.03
	1 July 2020	30 June 2023	TSR	7.59	0.00	25.0	3.01
PAYE Liability		hare rights, the Parent					t of shares to

TSR

30 June 2021

5.10

1.72

16.3

2.00 6.02 2.72 7.03 3.01

1 July 2018

ection of note 11 for details on the construction contingency the Parent

ed by the Board of Directors on 27 August 2021.

to a total of \$51,019,990 has been approved subsequent to reporting date. ntil after year end, therefore it has not been accrued in the current year

, New Zealand moved to Alert Level 4 following the detection of a positive

material impact on the performance of the Group.

Corporate Governance Statement

FOR THE YEAR ENDED 30 JUNE 2021

# **Committed to Effective Governance**

This statement is a summary of the Corporate Governance Statement approved by the Board of Directors (the Board) of Port of Tauranga Limited (the Company) on 26 August 2021. The full statement is available at: http://www.port-tauranga.co.nz/about-port-of-tauranga/corporategovernance/

The Board and Senior Management Team of the Company recognise the importance of good corporate governance and consider it is core to ensuring the creation, protection and enhancement of shareholder value. The Board is committed to ensuring that the Company meets best practice governance principles and maintains the highest ethical standards.

The Board has an important role in directing the Company's activities. With the objective of increasing shareholder value, it is responsible for setting the Company's strategic direction, providing oversight of its management and directing business strategy.

As at 26 August 2021, the Board considers that the Company's corporate governance practices adhere to the NZX Corporate Governance Best Practice Code, the Financial Markets Authority's Corporate Governance in New Zealand Principles and Guidelines and the NZX Main Board Listing Rules (NZX Rules). The Board regularly reviews and assesses the Company's governance structures and processes to ensure that they are consistent with best practice.

The Board's policies and charters are available on the Corporate Structure page of the About Port of Tauranga section of the Company's website: http://www.port-tauranga.co.nz/about-port-of-tauranga/ corporate-governance/

#### **ETHICS**

The Code of Ethics provides guidance regarding the ethical and behavioural standards expected of Directors, Senior Management and employees in relation to conduct, conflicts, proper use of assets and information and the procedure for reporting concerns. The Whistleblowing Policy sets out the procedure for reporting concerns regarding a breach of the Code of Ethics or any other serious wrongdoing within the Company.

New Directors are provided with a copy of the Code of Ethics and they confirm that they have read and understand the document. Confirmation is required that these have been read and understood.

#### **SHARE TRADING**

The Board has an Insider Trading Policy which sets out the procedures that must be followed by Directors, Senior Management and any other employees with inside information when purchasing or selling Company securities. Directors and Senior Management require approval to trade shares at any time and may not trade during certain specified periods. Directors' interests are disclosed on page 117 of this Integrated Annual Report.

#### **OUR BOARD STRUCTURE**

The Board has the ultimate responsibility for all decision making within the Company. The roles and responsibilities are set out in the Board Charter.

The Board comprises seven Directors, five of whom are independent. Profiles are provided on pages 62 to 63 of this Integrated Annual Report and on the website. Director independence is assessed annually by the Board. A normal term of service for a Director is nine years but can extend beyond this term with continued Board and shareholder support. All new Directors are provided with a letter of engagement. The Board has determined that to operate effectively and to meet its responsibilities it requires a mix of skills, perspectives, knowledge and competencies. The current mix of skills and experience is considered appropriate for governing the Company.

Directors' period of appointment are:

	0-3 Years	4-6 Years	7-9 Years	9 Years+
Number of Directors	1	3	2	1

Director attendance at meetings together with remuneration, are set out in the comprehensive Corporate Governance Report held on the Company's website: http://www.port-tauranga.co.nz/about-port-of-tauranga/corporate-governance/

The Board has three Committees to provide oversight on certain matters. The Committees are Audit, Nomination and Remuneration. All Committees operate under a charter approved by the Board.

The performance of the Board, Committees, Directors and the Chair is reviewed regularly.

The Chief Executive, Chief Financial Officer and other Management regularly attend Board Meetings, and when invited, attend Committee Meetings.

The positions of Chair of the Board and Chair of the Audit Committee are held by independent Directors. These two roles, and the role of Chief Executive, are all held by different people. The Chair has been assessed as being independent by the Board.

#### **DIVERSITY AND INCLUSION**

The Board is committed to providing a workplace that recognises and values different skills, abilities, genders, ethnicity and experiences. The Board is committed to creating an inclusive workplace where all employees feel included and valued, and to providing equal employment opportunities with all appointments being merit based.

Last year the Company revised its Diversity and Inclusion Policy and set itself the objective of achieving a minimum of 40% females and 40% males holding director, executive and manager level positions by 2025. In 2021 the Company had 29% females and 71% males holding these positions.

	As at 30 June 2021				As	As at 30 June 2020		
	Ferr	nale	M	ale	Female		Male	
	No.	%	No.	%	No.	%	No.	%
Non- independent Directors	0	0	2	100	0	0	2	100
Independent Directors	2	40	3	60	2	40	3	60
Executives	2	29	5	71	0	0	5	100
Management	3	25	9	75	2	18	9	82
Permanent employees	42	19	182	81	39	18	183	82
Total	49	20	201	80	43	18	202	82

#### FINANCIAL AND NON-FINANCIAL INFORMATION

The Board is committed to ensuring timely and accurate information is provided to shareholders and market participants. The Integrated Annual Report for 2021 is based on the Integrated Reporting Framework so that stakeholders can better understand the non-financial aspects of the Company. It is the Company's third Integrated Report.

#### REMUNERATION

Remuneration policies and processes for Directors, the Chief Executive and Senior Executives are the responsibility of the Remuneration Committee. An external review of Directors' fees and executive remuneration was undertaken in 2021.

A table listing remuneration for employees paid above \$100,000, a report on the Chief Executive's remuneration and a report on Directors' remuneration is on pages 114 to 116 of this Integrated Annual Report and also in the comprehensive Corporate Governance Report held on our website: http://www.port-tauranga.co.nz/about-port-of-tauranga/ corporate-governance/

#### **RISK MANAGEMENT AND AUDIT**

Management of risk is a high priority to ensure the protection of the Group's employees, the environment, Company assets and reputation. The Company has a comprehensive risk management system in place, overseen by the Board, which is used to identify and manage all risks. A summary of selected key risks is presented in the comprehensive Corporate Governance Report on our website: http://www.port-tauranga. co.nz/about-port-of-tauranga/corporate-governance/

The Auditor-General is the Auditor of the Company and is therefore independent. The Auditor-General has appointed Brent Manning from KPMG to carry out the audit on his behalf.

The Board has received written confirmation from KPMG regarding its independence. There were no other assurance services provided by KPMG in the 2021 financial year.

The Audit Committee oversees an active internal audit programme.

#### SHAREHOLDER RELATIONS

The Board is committed to engaging with shareholders and market participants in order that timely and accurate information is provided and two-way communication is facilitated. The Company's website has the Integrated Annual Reports, Market Updates and Interim Reports, as well as various announcements to the NZX and the public.

The Annual Shareholder Meeting is held locally, reflecting the head office location for the Company, and to encourage participation in person by many of the Company's shareholders. The 2021 Annual Meeting will also be webcast.

Directors advise shareholders on any major decisions. The Notice of Meeting will be available at least 20 business days prior to a meeting. Where voting on a matter is required, voting is conducted by way of poll.

#### **REMUNERATION REPORT**

Port of Tauranga is committed to providing a remuneration framework that promotes a high performance culture and aligns rewards to the creation of sustainable value for shareholders.

Port of Tauranga's remuneration philosophy is aimed at attracting, retaining and motivating employees of the highest quality at all levels of the organisation. It is based on practical, guiding principles and a framework that provides consistency, fairness and transparency. The philosophy promotes behaviours and values that drive performance, a pervasive "can do" attitude and sustainable growth in shareholder value. All remuneration packages are reviewed annually in the context of individual and Company performance, market movements and expert advice.

The Board through the Remuneration Committee establishes the policies and practices for the remuneration of executives. Port of Tauranga's remuneration for the Chief Executive and nominated executives provides the opportunity to receive, where performance merits, a total remuneration package in the upper quartile for equivalent marketmatched positions.

Total remuneration is made up of three components: Fixed Remuneration, a Short Term Incentive (STI) and a Long Term Incentive (LTI). Both short and long-term performance incentives are "at-risk" with the outcome determined by performance against a combination of agreed financial and non-financial objectives.

**Fixed Remuneration** – fixed remuneration is determined in relation to the market for comparable sized and performing companies. It includes all benefits, allowances and deductions.

Port of Tauranga's policy is to pay fixed remuneration at the median of its peer group. Adjustments are not automatic and are determined based on performance which is reviewed annually by the Remuneration Committee.

**Short Term Incentives** – STIs are at-risk payments linked to the achievement of annual financial and strategic targets. They are designed to motivate and reward for performance in that financial year.

The target value of the STI is set as a percent of the fixed remuneration. For the 2021 financial year the Chief Executive's STI was set at 60% and for all nominated executives it was set between 40-50%.

For the 2021 financial year there were seven nominated executives included in the STI Scheme, an increase of three from the previous year.

For the Chief Executive, 60% (2020: 60%) of the STI is linked to the Company's financial performance with the actual opportunity in the range of 0-110%. The remaining 40% (2020: 40%) comprised agreed safety, environmental and strategic objectives. Strategic objectives are set each year by the Remuneration Committee (and approved by the Board) and closely align to the Port of Tauranga's strategic aspirations. The financial objective is to meet or exceed the normalised net profit after tax target. A threshold of 90% of target is required before any of the financial component is paid.

The Board retains complete discretion over paying an STI and may determine, despite the actual performance against objectives that a reduced bonus or no bonus will be paid in a given year.

**Long Term Incentives** – the LTI is an at-risk payment designed to align the reward of executives with the growth in shareholder value over a three year period.

The LTI is a Performance Share Rights Plan (PSR), where payments are made in shares rather than cash. The maximum number of shares an executive may receive as an allocation is determined by dividing the value of the grant less tax by the face value of a Port of Tauranga share at the grant date.

The 2019 LTI (allocated on 1 July 2018), which vested at the end of the 2021 financial year, was set at 50% of fixed remuneration for the Chief Executive and 30% of fixed remuneration for the nominated executives. The value of each allocation is set at the date of the grant. The plan's performance hurdles are based on two metrics, the first 50% is Port of Tauranga's three year Total Shareholder Return (TSR) relative to the performance of the NZX50 less Australian companies listed in New Zealand. The second 50% is measured by achieving target compound earnings per share (EPS) growth.

### Corporate Governance Statement (continued)

FOR THE YEAR ENDED 30 JUNE 2021

#### The LTI targets are:

TSR Percentile Ranking %	Earned %
Below 40	Nil
Above 40 to 50	40-50
Above 50 to below 75	50-99
At 75 or above	100
EPS* Three Year CAGR**	Earned

EPS' I free fear CAGR'' %	Earned %
0	0
3.5	50
7.0	100
8.0	110
9.0	120

\*Earnings per Share

\*\*Compound Annual Growth Rate

As with the STI, the Board retains absolute discretion over the payment of the LTI to participants.

#### **Employee Share Ownership**

Permanent employees can choose to join Port of Tauranga's Employee Share Ownership Plan (ESOP). The ESOP gives employees the opportunity to buy shares in the Company via weekly pay deductions. The shares are offered every three years and paid off over the intervening three year period. In 2018 an offer of \$5,000 worth of shares was made to employees at a 30% discount to the market price. On the day of allocation, the price was \$5.08 per share and participating individuals received 980 shares. Over 95% of our employees are shareholders.

### **Employee Remuneration**

The number of employees and former employees of Port of Tauranga who, during the year, received cash remuneration and benefits (including at-risk performance incentives) exceeding \$100,000 are:

	Parent Con	Parent Company		
Remuneration Range \$000	Number of Employees 2021	Number of Employees 2020		
100-109	23	25		
110-119	35*	26		
120-129	19	23		
130-139	14	13		
140-149	8	10		
150-159	13	11		
160-169	15	13		
170-179	5	2		
180-189	2	2		
190-199	2	0		
200-209	2	1		
210-219	3	1		
220-229	0	2		
230-239	0	1		
240-249	5	7		
250-259	4	3		
260-269	1	2		
270-279	1	1		
280-289	1	0		
330-339	1*	0		
440-449	1	0		
470-479	1	0		
530-539	1*	0		
660-669	0	1'		
800-809	1*	0		
810-819	0	1'		
840-849	0	1'		
850-859	0	1'		
1,500-1,569	1*	0		
2,020-2,029	0	1'		
Total	159	148		

\*Includes vesting of Long Term Incentive Scheme and payment of Short Term Incentive.

#### **Chief Executive Remuneration**

There was no increase in the Chief Executive's fixed remuneration for the 2021 financial year. The Chief Executive's fixed remuneration remained at \$884,340.

#### FY2021

Total	ay**	Fixed		
Remuneration*** \$	Subtotal \$	LTI \$	STI \$	Remuneration* \$
1,553,455	1,524,878	427,887	212,651	884,340

\*Fixed remuneration includes the value of any benefits (health care, superannuation or vehicle) taken. The Chief Executive participates in the

Company's Health Insurance Scheme. \*\*Performance pay was earned over previous periods but paid in the

current financial year.

\*\*\*Total remuneration includes payments that arise from calculating actual holiday pay per the NZ Legislation.

#### FY2020

Fixed	Per	formance Pa	Total	
Remuneration*	STI \$	LTI \$	Subtotal \$	Remuneration*** \$
884,340	434,107	650,734	1,084,841	2,022,501

\*Fixed remuneration includes the value of any benefits (health care, superannuation or vehicle) taken. The Chief Executive participates in the Company's Health Insurance Scheme.

\*\*Performance pay was earned over previous periods but paid in the current financial year.

\*\*\*Total remuneration includes payments that arise from calculating actual holiday pay per the NZ Legislation.

Total remuneration paid includes fixed remuneration and the short and long-term performance payments paid/vested in the year. Performance payments are actually those earned in prior periods.

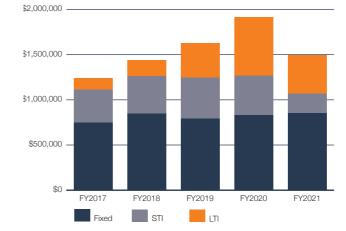
An explanation of the Chief Executive's performance pay paid/vested in 2021 is shown in the following table:

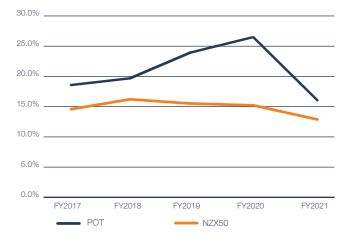
	Description	Performance Measures	Achieved %
STI	Set at 60% of fixed remuneration. Based on a combination of financial and non- financial performance	60% based on achieving normalised NPAT target. The range for the financial performance is 0-110%.	0
	measures.	40% based on key strategic measures and safety. The range is 0-100%.	40
LTI	Set at 50% of fixed remuneration.	50% based on TSR performance relative to the NZX50 less Australian companies listed in NZ. The range is 0-100%.	100
		50% based on EPS CAGR. The range is 0-120%.	18

The Five Year Summary - Chief Executive Remuneration

FY	Total Remuneration \$	STI Against Maximum %	LTI Against Maximum %	Span of LTI Performance Period
2021	1,553,455	19	54	FY2018-2020
2020	2,022,501	78	97	FY2017-2019
2019	1,773,259	82	97	FY2016-2018
2018	1,680,106	86	75	FY2015-2017
2017	1,242,214	76	35	FY2014-2016

The Five Year Summary Graph – Chief Executive Remuneration (exclusive of holiday pay)

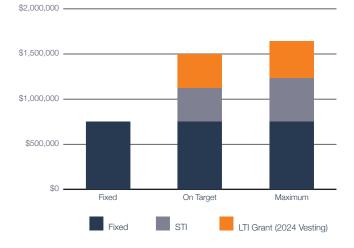




#### Total Shareholder Return Performance

#### Chief Executive Remuneration for 2022

The Chief Executive's potential remuneration package for the year ending June 2022 is shown in the following chart.



Fixed remuneration reflects base salary and benefits. For performance that meets expectations, the STI would pay out at 50% of fixed remuneration and the LTI at 50% of fixed remuneration. For performance that exceeds expectations, the STI would pay out a maximum 105% of fixed remuneration and the LTI at 110% of fixed remuneration.

## Corporate Governance Statement (continued)

FOR THE YEAR ENDED 30 JUNE 2021

### **APPROVED DIRECTOR REMUNERATION**

The aggregate pool of fees able to be paid to Directors is subject to shareholder approval and currently sits at \$780,000.

The Board seeks to increase the pool at the 2021 Annual Meeting by 12.8%.

The Board approved annual fees are:

	Directors' Fees \$
Chair	168,480
Directors	88,400
Audit Committee Chair	15,600
Audit Committee Member	7,800
Remuneration Committee Chair	10,400
Remuneration Committee Member	5,200

Directors' fees received during the 2021 year were:

	Board \$	Audit \$	Remuneration \$	Total 2021 \$	Total 2020 \$
Mr D A Pilkington	168,480		5,200	173,680	173,680
Ms A M Andrew	88,400		5,200	93,600	93,600
Mr K R Ellis	88,400	7,800	10,400	106,600	106,600
Ms J C Hoare	88,400	15,600	3,467	107,467	104,000
Mr A R Lawrence	88,400	7,800		96,200	96,200
Mr D W Leeder	88,400		5,200	93,600	93,600
Sir Robert McLeod KNZM	88,400	7,800		96,200	96,200
Total	· · ·			\$767,347	\$763,880

Port of Tauranga meets Directors' reasonable travel and other costs associated with the business.

Remuneration paid to Directors in their capacity as Directors of Subsidiaries during 2021 was:

		Fees
Director	Subsidiary	\$
Mr D A Pilkington	Northport Director	25,000
Mr D A Pilkington	PrimePort Director	35,000
Total		\$60,000

Any fees paid to Port of Tauranga employees appointed as Directors of Subsidiaries are paid to the Company, not the individual.

### INTERESTS REGISTER

The Company is required to maintain an Interests Register in which particulars of certain transactions and matters involving the Directors must be recorded. The matters set out below were recorded in the Interests Register of the Company during the financial year.

#### **General Notice of Interest by Directors**

The Directors of the Company have declared interests in the following identified entities as at 30 June 2021:

Director	Interest	Entity
Alison Moira Andrew	Chief Executive Officer	Transpower New Zealand Limited
Kimmitt Rowland Ellis	Chair	Green Cross Health
	Chair (resigned during the year)	Metlifecare Limited
	Chair	NZ Social Infrastructure Fund Limited
	Director	Ballance Agri-Nutrients Limited
	Director	Fonterra Shareholders Fund (FSF) Management Company
	Director	Freightways Limited
Julia Cecile Hoare	Deputy Chair	The a2 Milk Company Limited
	Deputy Chair (resigned during the year)	Watercare Services Limited
	Director	Auckland International Airport Limited
	Director (resigned during the year)	AWF Madison Group Limited
	Director	Meridian Energy Limited
	Member	External Reporting Advisory Panel
	Vice President	Institute of Directors
Alastair Roderick Lawrence	Chair	Brittain Wynyard Limited
	Director / Shareholder	Antipodes Properties Limited and subsidiaries
	Director / Shareholder	CBS Advisory Limited
	Director / Shareholder	Olrig Limited
	Director / Shareholder	Retail Dimension Limited
	Trustee	JAB Hellaby Trust
Douglas William Leeder	Chair	Bay of Plenty Regional Council
Sir Robert Arnold McLeod KNZM	Chair (appointed Director, then Chair, during the year)	Ngati Porou Holding Company Limited
	Chair	Quayside Holdings Limited (and Quayside Properties Limiter and Quayside Securities Limited)
	Chair	Sanford Group
	Director (appointed and resigned during the year)	Archipelago Limited
	Director (appointed during the year)	AZSTA NZ Limited
	Director (appointed during the year)	MSJS NZ Limited
	Director (appointed during the year)	Point 76 Limited
	Director (appointed during the year)	Point Guard Limited
	Director (appointed during the year)	Point Seventy Limited
	Director (appointed during the year)	VCFA NZ Limited
David Alan Pilkington	Chair	Douglas Pharmaceuticals Limited
	Chair	Rangatira Limited
	Director / Shareholder	Excelsa Associates Limited
	Director	Northport Limited
	Director	Port of Tauranga Trustee Company Limited
	Director	PrimePort Timaru Limited
	Alternate Director (appointed during the year)	Coda GP Limited
	Trustee	New Zealand Community Trust

### Corporate Governance Statement (continued)

FOR THE YEAR ENDED 30 JUNE 2021

#### **DIRECTORS' LOANS**

There were no loans by the Company to Directors.

#### **DIRECTORS' INSURANCE**

The Group has arranged policies of Directors' Liability Insurance, which together with a Deed of Indemnity, ensures that generally Directors will incur no monetary loss as a result of actions undertaken by them as Directors. Certain actions are specifically excluded, for example the incurring of penalties and fines, which may be imposed in respect of breaches of the law.

### SHAREHOLDER INFORMATION

The ordinary shares of Port of Tauranga Limited are listed on NZX. The information in the disclosures below has been taken from the Company's registers as at 30 June 2021.

#### **Twenty Largest Ordinary Equity Holders**

Holder	Number of Shares Held	% of Issued Equity
Quayside Securities Limited	368,437,680	54.14
New Zealand Central Securities Depository Limited	60,295,650	8.86
Custodial Services Limited (4 a/c)	18,508,194	2.72
Custodial Services Limited (3 a/c)	16,430,727	2.41
FNZ Custodians Limited	13,885,217	2.04
Custodial Services Limited (2 a/c)	10,839,259	1.59
Kotahi Logistics LP	8,500,000	1.25
JBWere (NZ) Nominees Limited (NZ Resident a/c)	7,908,581	1.16
Custodial Services Limited (18 a/c)	7,116,343	1.05
New Zealand Depository Nominee Limited (1 a/c)	5,392,826	0.79
Forsyth Barr Custodians Limited (1-Custody a/c)	4,820,182	0.71
Custodial Services Limited (1 a/c)	3,076,236	0.45
Masfen Securities Limited	2,708,395	0.40
Custodial Services Limited (16 a/c)	2,585,784	0.38
Investment Custodial Services Limited (C a/c)	1,798,433	0.26
Hobson Wealth Custodian Limited (Resident Cash a/c)	1,797,367	0.26
JBWere (NZ) Nominees Limited (Res Inst a/c)	1,574,127	0.23
PT (Booster Investments) Nominees Limited	1,557,716	0.23
FNZ Custodians Limited (DTA Non-Resident a/c)	1,543,070	0.23
Lloyd James Christie	1,535,000	0.23
Total	540,310,787	79.39

#### **Distribution of Equity Securities**

Range of Equity Holdings	Number of Holders	Number of Shares Held	% of Issued Equity
1-5,000	9,049	18,670,161	2.74
5,001-10,000	2,576	19,756,718	2.90
10,001-50,000	2,643	56,489,041	8.30
50,001-100,000	268	18,589,103	2.73
100,001 and over	146	567,076,207	83.33
Total	14,682	680,581,230	100.00

#### **Substantial Security Holders**

According to Company records and notices given under the Financial Markets Conduct Act 2013, the substantial security holders in ordinary shares (being the only class of quoted voting securities) of the Company as at 30 June 2021, were:

#### Holder

Quayside Securities Limited

The total number of issued voting securities of the Company as at 30 June 2021 was 680,581,230.

#### **Directors' Equity Holdings**

As at 30 June 2021 Port of Tauranga Limited Directors' had the following relevant interests in Port of Tauranga Limited equity securities:

	Held Ber	Held Beneficially		iated Persons
	30 June 2021	30 June 2020	30 June 2021	30 June 2020
Mr D A Pilkington	0	0	15,000	15,000
Ms A M Andrew	0	0	82,500	82,500
Mr K R Ellis	0	0	62,750	62,750
Ms J C Hoare	2,500	0	0	0
Mr A R Lawrence	0	0	0	0
Mr D W Leeder	0	0	0	0
Sir Robert McLeod KNZM	0	0	0	0

#### **DONATIONS**

Donations of \$20,938 were made during the year ended 30 June 2021 (2020: \$47,059).

#### **STOCK EXCHANGE LISTING**

The Company's shares are listed on the New Zealand Stock Exchange.

#### **NEW ZEALAND EXCHANGE (NZX) WAIVERS**

The Company currently has no NZX waivers.

#### **CREDIT RATING**

The Company during the year ended 30 June 2021 had a Standard & Poor's rating of A-/Stable/A-2.

#### **ANNUAL MEETING**

The Annual Meeting will be held on Friday 29 October 2021 at 1.00pm, at Trustpower Baypark, 81 Truman Lane, Mount Maunganui. The ability for the Company to hold a physical meeting may change depending on Covid-19 restrictions at that time.

Ms Julia Cecile Hoare, Ms Alison Moira Andrew and Sir Robert Arnold McLeod KNZM, are retiring by rotation and are seeking re-election at the Annual Meeting.

#### **AUDITORS**

Under section 19 of the Port Companies Act 1988, the Audit Office is the Auditor of the Company. The Audit Office has appointed, pursuant to section 32 of the Public Audit Act 2001, the firm of KPMG to undertake the audit on its behalf.

The amount paid as audit fees and for other services provided by the Auditors is set out in the accounts.

#### FURTHER INFORMATION ON-LINE

Additional information on Port of Tauranga Limited can be found on the Company's website at: http://www.port-tauranga.co.nz

Number of Shares Held	%
368,437,680	54.14

# Financial and Operational Five Year Summary

AS AT 30 JUNE 2021

### FINANCIAL

	Year 2021 \$000	Year 2020 Restated* \$000	Year 2019 \$000	Year 2018 \$000	Year 2017 \$000
Operating income	338,281	301,985	313,263	283,726	255,882
EBITDA**	189,917	165,198	181,270	169,236	152,385
Surplus after taxation – reported	102,375	88,679	100,577	94,273	83,441
Dividends paid related to earnings	84,353	124,486	122,440	115,017	108,893
Total equity	1,396,968	1,195,184	1,165,885	1,121,980	931,943
Net interest bearing debt	477,114	479,435	442,097	399,164	374,816
Total assets	2,081,270	1,848,790	1,748,861	1,657,031	1,422,600
Interest cover (times)	9.3	7.3	8.4	8.0	7.5
Gearing ratio (%)***	25.5	28.6	27.5	26.2	28.7
Return on average equity (%)	7.9	7.4	8.9	9.2	9.3
Share price (\$)	7.03	7.70	6.34	5.10	4.45
Market capitalisation (\$)	4,782,274	5,237,414	4,312,098	3,470,964	3,028,586
Net asset backing per share (\$)	2.04	1.75	1.71	1.64	1.36

\*\*EBITDA is a non-GAAP financial measure but is commonly used as a measure of performance as it shows the level of earnings before the impact of gearing levels and non-cash charges such as depreciation and amortisation. Market analysts use the measure as an input into company valuation and other valuation metrics.

EBITDA	189,917	165,198	181,270	169,236	152,385
Total	52,908	48,101	46,261	42,850	41,038
Reversal of previous revaluation deficit	0	(175)	0	(446)	(193)
Asset impairment on revaluation	2,326	0	0	0	0
Asset impairment	12	0	499	0	0
Depreciation and amortisation	33,998	29,746	27,585	25,269	24,460
Net finance costs	16,572	18,530	18,177	18,027	16,771
Profit before taxation	137,009	117,097	135,009	126,386	111,347
	Year 2021 \$000	Year 2020 \$000	Year 2019 \$000	Year 2018 \$000	Year 2017 \$000

\*Refer to note 15(c).

\*\*\*Net interest bearing debt to net interest bearing debt + equity.

The Board approved a final dividend of 7.5 cents per share (\$51.020 million) after year end payable on 1 October 2021.

### **OPERATIONAL**

	Year 2021	Year 2020	Year 2019	Year 2018	Year 2017
Cargo throughput (000 tonnes)	25,738	24,808	26,946	24,458	22,194
Containers (TEU)*	1,200,831	1,251,741	1,233,177	1,182,147	1,085,987
Net crane rate (container moves per hour)**	29.7	35.8	32.9	35.5	36.2
Ship departures	1,307	1,515	1,678	1,747	1,651
Berth occupancy (%)	53	45	50	48	47
Total cargo ship days in port	3,072	2,441	2,769	2,643	2,589
Turn-around time per cargo ship (days)	2.05	1.61	1.65	1.5	1.4
Cargo tonnes per ship	19,693	16,291	16,058	14,000	13,442
Average cargo ship gross tonnage (GT)	29,036	33,408	33,920	30,218	29,654
Average cargo ship length overall (metres)	201	207	207	200	199
Number of employees - Port of Tauranga Limited	243	238	230	208	206
Lost time injuries (LTI – frequency)***	0	2.5	2.5	2.8	2.8
Total injury (frequency rate)	0	2.5	2.5	5.5	5.6

\*TEU = Twenty Foot Equivalent Unit.

\*\*As measured by the Australian Productivity Commission.

\*\*\*Number of lost time claims per million hours worked.

Operational data relates to the Parent Company as opposed to the Group.

# **Company Directory**

#### DIRECTORS

D A Pilkington *Chair* 

A M Andrew

K R Ellis

J C Hoare

A R Lawrence

D W Leeder

Sir Robert McLeod KNZM

### EXECUTIVE

M C Cairns *Chief Executive (retired 30 June 2021)* 

L E Sampson Chief Executive (formerly Chief Operating Officer, became Chief Executive 1 July 2021)

M J Dyer Corporate Services Manager

B J Hamill Commercial Manager

S R Kebbell Chief Financial Officer & Company Secretary

P M Kirk Group Health & Safety Manager

D A Kneebone Property & Infrastructure Manager

R A Lockley Communications Manager

#### **REGISTERED OFFICE**

Salisbury Avenue Mount Maunganui

Private Bag 12504 Tauranga Mail Centre Tauranga 3143 New Zealand

Telephone 07 572 8899

Email marketing@port-tauranga.co.nz Website www.port-tauranga.co.nz

### AUDITORS

KPMG Tauranga (On behalf of the Auditor-General)

#### SOLICITORS

Holland Beckett Law Tauranga

#### **BANKERS**

ANZ National Bank Limited

Bank of New Zealand

Commonwealth Bank of Australia

MUFG Bank, Limited

### **CREDIT RATING AGENCY**

Standard & Poor's (S&P) Australia Port of Tauranga Limited's rating: A-/Stable/A-2

#### SHARE REGISTRY

For enquiries about share transactions, change of address or dividend payments contact:

Link Market Services Limited PO Box 91976 Victoria Street West Auckland 1142 New Zealand

Telephone Facsimile 09 375 5998 09 375 5990

Email Website enquiries@linkmarketservices.co.nz www.linkmarketservices.co.nz

Copies of the Integrated Annual Report and Market Update (which replaces the Interim Report) are available from our website.

### **FINANCIAL CALENDAR**

1 October 2021	Final dividend payment
29 October 2021	Annual Meeting
25 February 2022	Interim results announcement
March 2022	Interim Accounts and Market Update produced
25 March 2022	Interim dividend payment
30 June 2022	Financial year end
26 August 2022	Annual results announcement

### INTERNATIONAL STANDARD SERIAL NUMBERS

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